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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

*ack
Wm. T. Davis
secretary*

OFFICE OF SECRETARY

February 16th, 1932.

ack 2-17-32

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N. Y.

INDEXED

My dear Mr. Garside:

I know you will be interested in hearing that Miss Martha Fenn was appointed and assigned to our Shantung Mission at the Board meeting held yesterday. This is with a view to work in the English Department of Shantung Christian University, for which we feel she is well fitted.

Sincerely,

Minnie W. Corbett
Mrs. Charles H. Corbett
Acting Candidate Secretary.

MWC:ML

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0587

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

152 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

MEMORANDUM

Mr. J. A. G. [unclear]
152 Fifth Avenue
New York, N. Y.

TO: [unclear]

FROM: Mr. G. [unclear]

I have the honor to acknowledge the receipt of your letter of the 14th inst. regarding the proposed meeting of the Board of Foreign Missions of the Presbyterian Church in the U. S. A. at the University of Chicago, Chicago, Illinois, on February 22-23, 1932. The Board of Foreign Missions of the Presbyterian Church in the U. S. A. is pleased to have you as a guest at this meeting. The Board of Foreign Missions of the Presbyterian Church in the U. S. A. is pleased to have you as a guest at this meeting. The Board of Foreign Missions of the Presbyterian Church in the U. S. A. is pleased to have you as a guest at this meeting.

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C O P Y

February 1, 1932.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Davies:

It is in order for me to report recent developments in the candidacy of Miss Martha Fenn for the position in English at Cheeloo University.

Miss Fenn has been in the office several times during recent weeks, and I have had a number of long talks with her about the work at Cheeloo. She impresses one as a capable level headed young woman. It seems that the question as to the condition of her health is clearing up in a satisfactory way. I understand that her general health has always been excellent, and that the only thing against her record in this regard is the near-break-down which threatened last summer when she had over-worked herself badly for a prolonged period. Apparently the prompt and efficient treatment she has been taking during the last few months has removed the threat to her health without any serious after effects. Dr. Dodd is still checking up on these aspects of her candidacy, but the prospects now seem to be that he will be able to clear her medically. The Candidate Department of the Presbyterian Board is going ahead with the collection of usual papers, and I understand that if no unforeseen difficulties arise, everything will be ready for some definite decision on her case in another month or two.

Miss Fenn seems to be profoundly interested in the opportunity for service at Cheeloo, and I believe she would heartily welcome the privilege of serving on the staff there. Her qualifications for work in the Department of Foreign Languages appear to be unusually good. Due to the delay caused by the fact that she has not been doing regular work in school during the last semester, Miss Fenn will probably not get her Ph.D. degree this summer, although she will be within a short distance of the goal. She is planning to take special work at Columbia during the coming semester looking forward to the teaching of Western languages in China.

As soon as the Presbyterian Board has collected the major part of this information regarding Miss Fenn I will try to secure from them copies of such of this material as you will need to get a clear picture of her personal qualifications.

One question raised by Miss Fenn, which I have not attempted to answer definitely is that of what time will be allowed for language study before taking up her teaching responsibilities.

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Miss Fenn feels that her knowledge of the spoken languages will require a substantial amount of review, correction, and enlargement of vocabulary, before she will be able to handle the spoken languages as effectively as she would like. I understand that she has not done very much with the written language, and wishes to devote a good deal of study to Chinese characters. She feels that in order to do effective work at Cheeloo she ought to have at least one half year at the Language School, with possibly a full year there if the necessary arrangements could be made. I have told her that I am reporting this to the field, and am looking to you for advice.

Before any final decision is made in Miss Fenn's case I am anxious to learn whether we are proceeding along lines in accordance with your wishes. As far as you will be able to judge is Miss Fenn likely to fit into the existing need? The need has been described as a vacancy at the Head of the Department of Foreign Languages. Would Miss Fenn become the head, or acting head of this department as soon as she takes up her teaching responsibilities at the University, or would she be expected to serve under some other head for the time being at least? What other assistance would Miss Fenn have in the Department of Foreign Languages both as regular full-time teachers, and also as voluntary or part-time teachers?

If for any reason you feel that Miss Fenn is not likely to fit into the need at Cheeloo, please send us a cablegram to that effect as promptly as possible after you receive this letter, in order that we may avoid making any definite commitments before we have had time to receive a reply from you by letter. If we do not have any cablegram from you within four or five weeks, we will proceed in the direction of securing Miss Fenn's appointment under the Presbyterian Board if her qualifications seem, on further examination, to be satisfactory, and if the Presbyterian Board is willing to make the appointment.

Very cordially yours,

B. A. Garside

BAG:PC

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COPY

MISS MARTHA WILLSON FENN.....A & A Shantung

Address: 45 Northview Avenue., Upper Montclair, New Jersey

Date and Place of Birth : Nove.30,1898 - Peking, China

Church: Presbyterian, Iowa City, Iowa

Education: Vassar College, 1917-21, A.B. ; N.Y. School of Social Work, Oct. to Dec. 1925; Biblical Sem. 1925-26; Teachers Col. and Union Sem. 1926-1927, M.A. Major Subjects: Chemistry, Religions.

Experience: In College, President Student Volunteer Movement Group, Cabinet Member Y.M.C.A., member Debating Team; College choir, one of advisors to foreign students. Taught High School, Eng. and French in North China American School. 1921-24; Junior High School English and History, Miss Fine's School, Princeton, N.J., 1927-29. Clerk in general store on Silver Bay Conference grounds, 1926.

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COPY

Shantung Christian University

February 17, 1932.

Rev. L. J. Davies,
Cheefoo University,
Tsinan, Shantung, China

My dear Dr. Davies:

I have just received word from the Presbyterian Board that at the meeting held on February 15th, Miss Martha W. Fenn was appointed and assigned to our Shantung Mission with a view to work in the Department of Foreign Languages at Cheefoo.

I trust that this news will be gratifying to the field. I am sorry that we have not had time as yet to receive your comments on the various points in connection with Miss Fenn's appointment which I have raised in correspondence during recent months; but I trust that the University will find Miss Fenn a very valuable and satisfactory addition to the University staff.

I enclose a brief summary of Miss Fenn's personal history, training, and experience.

No doubt I will be hearing from you during the next few weeks with regard to the various questions I have already raised concerning Miss Fenn's arrangements for the coming year.

Very cordially yours,

B. A. Garside

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Enc. W

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SHANTUNG

February 25, 1932.

Mrs. G. H. Corbett,
156 Fifth Avenue,
New York City.

My dear Mrs. Corbett:

I am enclosing herewith copies of letters I have sent to Mr. Davies in regard to Miss Fenn. I will telephone you to-morrow morning to ascertain whether, after reading this correspondence you think it advisable for us to send the cablegram which we discussed today.

Very cordially yours,

B. A. Garrick P.P.

BAG:PC
Enc.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

March 16th, 1932.

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N. Y.

My dear Mr. Garside:

INDEXED

In checking up on the scholastic record of Miss Martha Fenn I find several important facts were omitted from the report I sent you. People on the field will be glad to have these further facts concerning her, especially if there is any question regarding her qualifications for the position in Cheeloo.

She graduated from Vassar, Phi Beta Kappa, with "high honors". She had a year of post-graduate work in English in the University of North Carolina and one in the University of Iowa. In the latter institution she passed preliminary examinations for admission to candidacy for a Ph. D. degree in English.

her?)

but (Have you had any further word from the field regarding

Sincerely,

Minnie W. Corbett

Mrs. Charles H. Corbett
Acting Candidate Secretary.

MWC:ML

Copy sent - Rev. L. J. Harris

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MARCH 17 1932
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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

186 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

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Presbyterian Board

SHANTUNG

INDEXED

Shantung Christian University

April 11, 1952.

Mr. Lindsay S. B. Hadley,
156 Fifth Avenue,
New York City.

My dear Mr. Hadley:

We enclose herewith a copy of a letter received from Mr. Gerald Winfield, and also a copy of a letter from Mr. Goddard regarding the Southern Methodist Board's attitude on Mr. and Mrs. Winfield's candidacy.

Apparently this clears the way for consideration by the Presbyterian Board of Mr. and Mrs. Winfield's eligibility for the vacancy in the Department of Biology at Chealoo University, succeeding Mr. and Mrs. Jacot.

Recent letters from Tainan indicate that the University is actively interested in securing new appointees for this position. I learned that one of the Chinese members of staff in the Department of Biology, who has been carrying the major part of the burden created by Mr. Jacot's absence, has now broken down in health and thus left the need for a new appointment all the more acute.

Since the appointment of a man and his wife to fill this position would be in the nature of filling a vacancy created by a late resignation, I believe that very little additional cost to the Presbyterian Board is involved. We hope, therefore, that there would be no serious obstacle at this point.

At the present time I am also in touch with Dr. and Mrs. George Schulz, who are interested in securing a position in China, and who seem to be qualified in the field of Biology as well as having a very desirable interest and experience in the field of Agriculture and rural problems. I understand that you already have the candidate papers of Dr. and Mrs. Schulz in your files. You will remember that I telephoned you ten days ago that Dr. Schulz was hoping to come in to see us, but was unable to do so at that time. There is now a probability that he will be in the city on Saturday morning of this week. In that case I would again try to arrange for you to meet him.

Very cordially yours,

B. A. Garride

BAG:PC
Enc.

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OVER

SHANTUNG

INDEXED

Cheeloo

April 23, 1932

Dr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Dr. Scott,

This letter deals with the request of Cheeloo University for a new appointee under the Presbyterian Board to fill the vacancy created by the resignation of Mr. and Mrs. Jacot.

According to my understanding of our present situation, the status of the Presbyterian quota is as follows:-

- 10 regular appointees:- Rev. and Mrs. Davies, Dr. and Mrs. Heeren, Dr. and Mrs. Heimburger, Dr. and Mrs. Lair, Dr. and Mrs. Stearns, Mr. and Mrs. Lautenschlager, Dr. and Mrs. Carson, Dr. Scott, Dr. Waddell, Dr. Gault.
 - 1 temporary appointee:- Miss Eleanor Booth
 - 1 vacancy to be filled by the appointment of Miss Fenn
 - 1 vacancy to be filled by the appointment of a nurse to succeed Miss Margaret Smith (now Mrs. Heimburger).
 - 2 vacancies for which cash grants are made in the amount of G.\$1,500 each payable in Mex. at two for one.
-
- 15 Total

From the above it is obvious that technically Miss Fenn's appointment fills the vacancy caused by the resignation of Mr. and Mrs. Jacot. This, however, is merely an accident, so far as the program of the University is concerned. Our initial negotiations looking to Miss Fenn's appointment were begun long before the resignation of Mr. and Mrs. Jacot was presented, and there was no thought that the appointment of a new worker in English would be secured at the expense of the work in Biology. The situation, so far as the University is concerned, seems to be that Miss Eleanor Booth was secured for temporary work in English pending the appointment of a permanent worker in English, and that we therefore have an overlapping of one year between these two appointments in English.

The resignation of Mr. and Mrs. Jacot has created a serious situation in the Department of Biology, and this has been accentuated

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Dr. Scott

-2-

April 23, 1932

by the breakdown of the Chinese instructor who has been carrying on in Mr. Jacot's absence. The field has urged, both by letter and by cable, that we make every effort to secure a new Biologist to come out this fall under the Presbyterian Board. As you know, we have been tentatively in touch with Mr. and Mrs. Gerald Winfield, who seem to be well qualified for such appointment, though nothing definite has been done in regard to their candidacy until the question of support has been decided.

If the appointment of a Biologist were made, this would mean that for the coming year the Presbyterian Board would have thirteen regular staff members and one temporary appointee at Cheeloo, thus reducing the quota vacancies for which cash grants are available from two to one. While the loss of this cash grant for one vacancy would cause the field rather serious problems in grappling with an already critical financial situation, they are still anxious to have the Biologist at the sacrifice of the cash grant.

We appreciate that in these times of financial difficulty, it is impossible for the cooperating Boards to carry a full normal load, and we can only leave to your decision the question of whether it will be possible for you to send out this year the three workers the University is requesting — Miss Fenn, the nurse, and the biologist. I believe, however, that from the standpoint of the University, the request is quite a reasonable one, for each of the three appointments would be in the nature of replacement of losses, and even with these three workers we would still have only the thirteen regular workers at the University which we have always thought of as the minimum of our Presbyterian staff, and two of these would be at the Language School all or part of the year.

Very sincerely yours,

B. A. Harside

BAG/G

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PRESBYTERIAN STAFF MEMBERS AT CHEELOO UNIVERSITY
1932-1933

Miss Rosa Bell, R. N.
Miss Eleanor Booth
A. L. Carson, Ph. D. and Mrs. Carson
Rev. and Mrs. L. J. Davies
Miss Martha Fenn
Arabella Sangster Gault, M. D.
Rev. J. J. Heeren, Ph. D. and Mrs. Heeren
Leroy F. Heimburger, M. D. and Mrs. Heimburger, R. N.
Rev. Howell P. Lair, D. D. and Mrs. Lair
Rev. Stanton S. Lautenschlager and Mrs. Lautenschlager
Annie V. Scott, M. D.
Thornton Stearns, M. D. and Mrs. Stearns
Susan Sharpe Waddell, M. D.
G. F. Winfield, D. Sc. and Mrs. Winfield
1 Vacancy

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ANNUAL REPORT

1922-1923

SHANTUNG CHRISTIAN UNIVERSITY

FINANCIAL

	<u>CLASS I</u> <u>GOLD</u>	<u>CLASS II</u> <u>GOLD</u>	<u>TOTAL</u> <u>GOLD</u>
Shantung Univ.....	\$15,920.00*	\$15,962.00	\$31,882.00

CLASS VIII.

	<u>NET</u>	<u>GOLD</u> <u>REVEN. INT.</u>
Shantung Univ.....	\$24,700.00**	\$1,957.55 **

*Subject to 1% deduction for the first six months of the fiscal year 1922-23.

** Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University accounts

General Endowment Fund - \$38,641.78	\$1,649.54
Elizabeth Armstrong Oliver Fund - \$5,000.	158.00
Van Cleave Memorial Fund - \$1,250.	56.25
Fund "In Memory of Three Christian Mothers" - \$1,255.71	56.51
Glee Kelsey Hughes Memorial Fund - \$350.	15.75
Lacy Kent Scholarship Fund - \$1,000.	42.00
	<u>\$1,957.55</u>

0600

HEATING CHRISTIAN UNIVERSITY

1922-1923

YUMAN STATION

CLASS I. MISSIONARIES ON FIELD

GOLD

SALARIES

Rev. and Mrs. L. J. Davies, 5 mos.	\$ 450.00
Dr. and Mrs. J. J. Hooren, 5 mos.	450.00
Dr. and Mrs. L. F. Heinburger	1,800.00
Rev. and Mrs. H. P. Lair	1,800.00
Dr. and Mrs. Thornton Stearns, 2 mos.	300.00
Dr. Thornton Stearns, 10 mos. @ 900.	900.00
Rev. and Mrs. Stanton Lautenschlager, 4 mos.	560.00
Dr. A. V. Scott, 5 mos.	225.00
Dr. S. S. Waddell, 4 mos.	300.00
Dr. A. S. Gault, 7 mos.	525.00
Mr. and Mrs. A. L. Carson	1,680.00
Miss Elsie Booth	300.00
1 Vacancy (to be paid at rate of up to \$250. Mo. 2 month)	1,500.00
1 Vacancy (not to be drawn but applied to (Dr. and Mrs. G. F. Winfield)	1,500.00

CHILDREN'S ALLOWANCES

Louise Heinburger	400.00
Robert Heinburger	300.00
Douglass Heinburger	300.00
Frances Heinburger	300.00
Irwin Heinburger	300.00
John Lair	300.00
Theodora Lair	300.00
Anne Stearns, 5 mos.	50.00
Paul Stearns, 5 mos.	50.00
Thornton Stearns, 5 mos.	50.00
Marial Stearns, 5 mos.	50.00
Kathleen Lautenschlager, 6 mos.	100.00
Robert Lautenschlager, 6 mos.	100.00
Ruth Carson, 5 mos. @ 200/ 7 mos. @ 200.	250.00
Robert Carson	200.00

LANGUAGE STUDY

1 full time teacher

	252.00	
Total	.	\$15,920.00

CLASS II. MISSIONARIES NOT ON FIELD

HOME ALLOWANCE

Mrs. J. B. Neal, H.R.	1,800.00
Dr. and Mrs. J. J. Hooren, 8 mos.	1,400.00
Rev. and Mrs. Stanton Lautenschlager, 6 mos.	1,200.00
Forwarded	\$3,400.00

0601

SEABOARD CHRISTIAN UNIVERSITY

1922-1923

TEXIAN STATION

CLASS I. MISSIONARIES ON FIELD

GOLD

Brought Forward \$15,920.00

CLASS II. MISSIONARIES NOT ON FIELD

Brought Forward \$5,450.00

HOME ALLOWANCE - Continued

Mr. A. V. Scott, 8 mos. 800.00
Dr. S. S. Waddell, 6 mos. 600.00
Rev. and Mrs. L. J. Davies, 8 mos. 1,400.00
Mrs. Thornton Stearns, 9 mos. 900.00
Dr. A. S. Gault, 4 mos. 400.00

CHILDREN'S ALLOWANCE

Kathleen Lautenschlager, 6 mos. 100.00
Robert Lautenschlager, 6 mos. 100.00
Anne Stearns, 9 mos. 150.00
Paul Stearns, 9 mos. 150.00
Thornton Stearns, 9 mos. 150.00
Marial Stearns, 9 mos. 150.00

TRAVEL, FREIGHT AND ALLOWANCE

Rev. and Mrs. Lautenschlager and 2 children to U.S. 1,196.00
Dr. A. V. Scott to U.S. 400.00
Dr. S. S. Waddell to U.S. 400.00
Rev. and Mrs. L. J. Davies to U.S. 920.00
Mrs. Stearns and 4 children to U.S. 1,196.00
Dr. A. S. Gault to field 400.00
Dr. and Mrs. Mooren to field 920.00

Total \$15,962.00
\$29,882.00

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SHANTUNG MISSION

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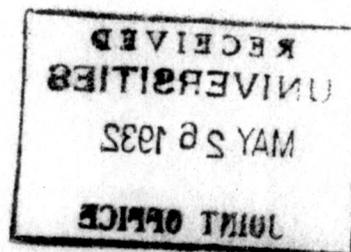
SHANTUNG CHRISTIAN UNIVERSITY

	<u>MEX.</u>	<u>GOLD</u>
CLASS VIII * EDUCATIONAL	\$24,700.00*	END. INT. \$1,957.85**

*Subject to 10% deduction for the first six months of the fiscal year
1952-53

** Total of endowment interest at 4 $\frac{1}{2}$ % on the following funds, this interest
being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund - \$56,651.76	\$1,649.54
Elizabeth Armstrong Oliver Fund - \$5,000.	135.00
Van Cleve Memorial Fund-\$1,250.	56.25
Fund "In Memory of Three Christian Mothers" - \$1,255.71	56.51
Cleo Kelsey Hughes Memorial Fund-\$550.	15.75
Lucy Kent Scholarship Fund-\$1,000.	45.00
	<u>\$1,957.85</u>



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SHANTUNG MISSION

1932-33

SHANTUNG CHRISTIAN UNIVERSITY

CLASS VII * EDUCATIONAL

\$24,700.00*

GOLD
FUND. INT.
\$1,327.82**

*Subject to 10% deduction for the first six months of the fiscal year
1932-33

** Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

Lucy Kent Scholarship Fund-\$1,000.	42.00
Geo Kelsey Hughes Memorial Fund-\$350.	15.75
"Mothers" - \$1,255.71	52.51
Fund "In Memory of Three Christian	
Van Cleve Memorial Fund-\$1,250.	52.25
Elizabeth Armstrong Oliver Fund - \$2,000.	138.00
General Endowment Fund - \$26,851.78	\$1,649.34
	<u>\$1,327.82</u>

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MAY 26 1932
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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

SHANTUNG

INDEXED

APPROPRIATION LETTER 1932-33

BOARD GENERAL LETTER

No. 46

May 3, 1932

TO THE MISSIONS:

I.

Under date of March 22, 1932, a statement was sent to all the Missions with regard to the financial situation of the Board and the prospective deficit of the year 1931-32. From November 1, 1931 to March 1, 1932 the receipts from living sources for the regular budget had been averaging from 10.5% to 12.5% below those of the preceding year. If the ratio of loss of 12.5% shown on March 1st had continued for the rest of the year, the loss in receipts from living sources, as we reported to you, would have been \$420,000. As offsetting the reduction in receipts there were gains in exchange, beyond the amount anticipated, due to the extraordinary situation in the silver using countries. Taking into account these gains and the savings which could be anticipated in Classes I and II, and applying on the year all undesignated legacies in excess of the \$125,000 from legacies already included in the budget, it was estimated that the deficit at the end of the year would be approximately \$200,000.

In the light of this situation and of the judgment of the Board and many advisors in the Church with regard to the financial conditions for the ensuing year, the Missions were notified by the Board that it would be necessary to reduce the expenditures for the first quarter of the year beginning April 1, 1932, with the exception of Class II, by 10%. It was left to each Mission to determine how the reduction should be made, whether wholly on the native currency classes or otherwise as the Missions might determine.

With regard to these reductions the action of the Board as reported to you was as follows:

"That inasmuch as the Missions must be informed at once as to the scale of authorized expenditure for 1932-33 and pending the consideration of the final appropriations for the new year, the Missions be advised to reduce their expenses for the first quarter of the year by one-tenth of the total amount asked for the first quarter in Class I for 1932-33, and by one-tenth of the amount of native currency granted for the first quarter in 1931-32 with the understanding that each Mission is free to impose this total reduction wholly on the native currency appropriation or to provide for it otherwise if the Mission itself so determines. It must be understood, however, that this action involves no request on the part of the Board for the reduction of missionary salaries but that any such action, if taken, in providing for the total reduction necessitated, is taken by the Missions themselves.

"That the appropriations for Class II (Home allowance, travel, etc.) be exempt from any reduction for the new year but that the Missions be requested to consider whether intermediate short furloughs and other exceptional furloughs may not be omitted or reduced to a safe minimum and all furloughs be arranged on the full term basis."

The only consolation of the Board in taking this action was found in the exchange situation. It was realized that the gains in exchange in Class I, which by the Board's action were to be left wholly in the control of the Missions for the first quarter, would make it possible for most of the Missions to provide the full native-currency-equivalent in purchasing power of the regular salary, and at the same time leave enough to make it possible for them to provide for the reduction of 10%, at least in large part, lightening thereby the reduction to fall on the native currency classes.

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MAY 3
1932

The necessary adjustments were left wholly to the Missions with the requirement only that the total expenditures for the quarter should bear the 10% curtailment.

II.

We are happy to be able to report now that the year has issued more favorably than had been anticipated. By order of the General Assembly the books of the Board must be kept open after March 31st to receive any contributions applicable to the old year and delayed in their transmission either in the mails or through the intermediate treasuries of the presbyteries, synods and General Assembly. Even up to April 9th there had been no indication from these receipts of any appreciable change for the better, but on Monday, April 11th, \$176,000 was received as compared with \$112,000 the last day a year ago. The anticipated decrease of \$420,000 was reduced thus by increased receipts to \$335,000, and the estimated deficit of \$200,000 was reduced by these unanticipated receipts to \$115,000. Further savings effected by the Missions and reported to the Board, and further reductions in administrative and promotional expenditure, and further savings due to the loss of some missionaries and reduced cost of travel, have brought the deficit of the year down to \$65,566.

III.

The problem which the Board has faced in consequence has been whether in view of this more favorable outcome of the year it would be necessary to continue the 10% reduction beyond the first quarter of the new year. The Board would not fear to carry forward the deficit and would not be too greatly influenced thereby in the determination of the new year's budget. The grave fact which must be faced, however, is the steady decline of contributions from living sources and the financial situation which our Church in common with the whole nation, faces for the coming year. The receipts from living donors for the past year, as already reported, show a decrease of \$335,000 below the receipts which the Board estimated in making its budget for 1931-32, and which it had received in 1930-31. These receipts in 1930-31, moreover, were \$223,319.24 less than the corresponding receipts in 1929-30. The receipts from living donors have fallen from \$4,757,590.27 in 1923-24 to \$3,004,805.30 in 1931-32. There has been a steady decline year by year the last nine years, with the solitary exception of the year 1928-29, when the receipts from living donors advanced some \$53,000, only to recede the ensuing year in the sum of \$227,000.

The following table will show the actual receipts for the regular budget from all sources in 1930-31 and in 1931-32, together with the estimated receipts for 1932-33, assuming that the receipts from living sources in 1932-33 will show no further loss but will be the same as in 1931-32:

	<i>Actual</i> 1930-31	<i>Actual</i> 1931-32	<i>Estimated</i> 1932-33
1. Receipts Living Sources:			
Churches	\$1,841,943 99	\$1,584,739 42	\$1,584,739 42
Sunday Schools	103,796 40	83,719 36	83,719 36
Women's & Y. P. Organizations	1,242,666 58	1,165,931 20	1,165,931 20
Individuals	151,578 36	170,415 32	170,415 32
Totals—Living Sources	\$3,339,985 33	\$3,004,805 30	\$3,004,805 30
2. Legacies	150,000 00	276,883 00	125,000 00
3. Income from Invested Funds	363,930 00	350,154 00	310,000 00
4. Rentals on 156 Fifth Avenue	44,781 00	35,455 82	30,000 00
5. Interest on Bank Balances	23,400 00	10,825 66	10,000 00
6. Annuities	40,410 00	22,102 00	25,000 00
7. From Harkness Evangelistic Expansion Fund	25,000 00	25,000 00	25,000 00
	\$3,987,506 33	\$3,725,225 78	\$3,529,805 30

IV.

The following table shows the necessities for the year 1932-33. Some of the items of estimated expenditure, such as pension premiums and supplements, orphans of missionaries, the emergency health provision for the care of missionaries and unforeseeable furloughs ordered by medical advice are irreducible. Any possible reductions in furlough travel in Class II, such as were suggested to the Missions in the letter of March 22nd, already quoted, cannot be estimated. Every item of expenditure at the home base has been critically examined and every possible reduction has been made as indicated in the following table of appropriations as they would stand without any curtailment in Class I and Classes V to X.

0606

MAY 3 1932

Class I	\$1,531,294 32
Class II	613,178 13
Classes V-X	956,000 76
Pension Premiums—Missionaries	90,000 00
Pension Supplement—Missionaries	33,000 00
Work in Europe	9,500 00
Class III	87,036 00
Emergency Health	55,000 00
Cooperative Work on the Field	11,353 80
Purchasing and Shipping Department	15,000 00
Wooster Homes	1,000 00
Orphans of Missionaries	8,000 00
Home Administration and Promotion:	
Promotion	} 389,434
Administration	
General:	
Proportion of General Council's Expenses	104,000 00
Cost of Annual Report	6,000 00
Cooperating Agencies in the U. S. A.	11,878 50
	<hr/>
	\$3,921,675 51
Estimated receipts above	3,529,805 30
	<hr/>
	\$ 391,870 21
Savings 1931-32 in Classes I and II	\$150,000 00
Possible savings in exchange—	
For '32-33—\$100,000, and balance of	}
'31-32—\$40,000	
	<hr/>
	290,000 00
	<hr/>
Estimated deficit after probable savings taken into account	101,870 21
Deficit of 1931-32	65,566 00
	<hr/>
	\$ 167,436 21
Less Surplus of March 31, 1931	2,552 00
	<hr/>
Estimated deficit March 31, 1933	\$ 164,884 21

As indicated in this table if the reductions made for the first quarter were now restored and no reductions made for the remainder of the year, the deficit at the end of the year would be \$164,884.21. This is based, however, on the assumption that the receipts from living sources for the year would be the same as for the past year. The experience of the last eight years and the present economic conditions make this a very hazardous assumption. If the receipts from living sources for the year 1932-33 should show the same average decrease as for the preceding nine years, \$200,000 would have to be added to the deficit, making it \$364,884.21. The decrease from living donors in 1931-32 was \$335,180. If this decrease should continue in 1932-33 the deficit would be not \$164,884.21 nor \$364,884.21, but \$500,064.21. There would be, of course, available against the deficit the estimated excess legacies of \$148,000, which it is not customary to apply against the current budget but which in the emergency of 1931-32 were used and might, though not without danger in loss, be so used in 1932-33. If these legacies were applied to the possible deficit of \$364,884.21, they would reduce it to \$216,884.21. If the larger possible deficit of \$500,064.21 should eventuate, the excess legacies would reduce it to \$352,064.21. It must be remembered, however, that these excess legacies are themselves only estimated resources.

V.

The Board feels accordingly that the only wise course is to continue the 10% reduction for the second quarter of the year, ending September 30th, 1932. This will be the quarter of the year when the pressure and activity are least. It will be possible for the Board before the end of September to know how the receipts from living sources have come in. If they maintain or exceed the level of a year ago and the general conditions warrant, the Board will rejoice to discontinue this 10% reduction for the last two quarters of the year. If, however, the receipts continue to decline

0607

MAY 3
1932

and the general conditions continue to be unfavorable, it may be necessary to continue the reduction for the remainder of the year.

Ten per cent reduction on Classes I and V-X, if imposed on the full total, amounts to \$62,182.38 per quarter. This reduction on the first two quarters of the year accordingly amounts to \$124,364.76, which will almost meet the deficit estimated of \$164,884.21. It needs to be repeated, however, that this estimate is based on the assumption that there will be no decrease in the contributions from living sources. Any such decrease will either increase the deficit or have to be cared for, to the extent that may be possible, out of excess legacies.

A ten per cent discount on Class I estimates for the first two quarters of the year as indicated above, reduces the amount from \$1,531,294.32 to \$1,455,582.99. The reduction on Classes V-X estimates (excluding certain items which are irreducible) reduces the amount from \$956,000.76 to \$910,431.40. The total appropriations for the year 1932-33 accordingly as now authorized are \$3,800,394.82. These appropriations represent the amounts asked for in the estimates for Class I and Classes V-X less 10% on the first two quarters of the year; the full amount asked for Class II, with the exception that the Missions will effect whatever economies are possible; and the full amount needed for the other items which have been already diminished by the reduction of salaries of Board officers and staff and the curtailment of other expenditures.

VI.

For purposes of comparison the appropriations which have now been authorized for 1932-33 with the appropriations for 1931-32 and the actual expenditures of 1930-31 and 1931-32, are presented as follows:

	<i>Expenditures</i> 1930-31	<i>Approp.</i> 1931-32	<i>Expenditures</i> 1931-32	<i>Approp.</i> 1932-33
Class I	\$1,419,514 00	\$1,523,385 00	\$1,419,113 00	\$1,455,582 99
Class II	645,275 00	723,974 00	653,361 00	613,178 13
Classes V-X	1,012,659 00	1,040,115 00	913,787 00	910,431 40
Pension Premiums	96,160 00	92,000 00	96,494 00	90,000 00
Pension Supplements	24,216 00	32,000 00	28,341 00	33,000 00
Work in Europe	10,000 00	10,000 00	10,000 00	9,500 00
Class III	99,148 00	90,000 00	96,655 00	87,036 00
Emergency Health	54,372 00	55,000 00	52,870 00	55,000 00
Cooperative Work—Field ..	15,596 00	12,894 00	13,593 00	11,353 80
Purchasing & Shipping Dept.	16,463 00	15,000 00	15,585 00	15,000 00
Wooster Homes	1,343 00	1,000 00	573 00	1,000 00
Orphans of Missionaries	8,241 00	8,000 00	9,453 00	8,000 00
Administration & Promotion	420,299 00	428,079 00	420,164 00	389,434 00
General Council	144,972 00	117,282 00	112,262 00	104,000 00
Annual Report	6,059 00	6,000 00	6,141 00	6,000 00
Cooperative Work in U. S. A.	11,985 00	12,455 00	12,456 00	11,878 50
Decennial Conference	25,000 00	19,736 00
	<u>\$3,986,307 00</u>	<u>\$4,192,184 00</u>	<u>\$3,880,584 00</u>	<u>\$3,800,394 82</u>

VII.

The following table shows the distribution of the appropriations for 1932-33 as hereby authorized for Class I. This is the full amount of the estimates in Class I for the year, less 10% in the first two quarters. These figures are set forth subject to the authority given to the Missions in the statement of March 22nd already quoted, namely: that the total of 10% reduction on Class I and Classes V-X is to be distributed by the Mission, "with the understanding that each Mission is free to impose the total reduction wholly on the native currency appropriations or to provide for it otherwise if the Mission itself so determines."

	<i>Class I</i> <i>Asked</i>	<i>Class I deduction</i> <i>10% for 6 months</i>	<i>Class I</i> <i>Net Approp.</i>
Japan	\$ 77,968 32	\$ 3,898 42	\$ 74,069 90
Chosen	174,283 37	8,714 17	165,569 20
China			
Central China	50,177 00	2,508 85	47,668 15
China General	15,358 00	767 90	14,590 10
Hainan	23,401 00	1,170 50	22,230 50
Hunan	39,632 00	1,981 60	37,650 40

0608

MAY 3
1932

	Class I Asked	Class I deduction 10% for 6 months	Class I Net Approp.
Kiangan	\$44,884 00	\$2,244 20	\$42,639 80
North China	49,406 66	2,470 33	46,936 33
Shantung	99,792 00	4,989 60	94,802 40
Shantung University	15,920 00	796 00	15,124 00
South China	52,606 00	2,630 30	49,975 70
Yunnan	14,857 00	742 85	14,114 15
Philippines	82,032 51	4,101 63	77,930 88
Siam	91,088 46	4,554 42	86,534 04
India			
India Council	1,884 00	94 20	1,789 80
North India	80,164 98	4,008 25	76,156 73
Punjab	98,979 83	4,948 99	94,030 84
Western India	62,309 33	3,115 47	59,193 86
Allahabad Agri. Inst.	2,419 00	120 95	2,298 05
Persia	131,406 32	6,570 32	124,836 00
Mesopotamia	11,078 34	11,078 34
Syria	53,656 13	2,682 87	50,973 26
West Africa	63,543 51	3,177 18	60,366 33
Latin America			
Central Brazil	20,480 83	1,024 04	19,456 79
Chile	33,984 74	1,699 24	32,285 50
Colombia	34,810 83	1,740 54	33,070 29
Guatemala	22,267 50	1,113 37	21,154 13
Mexico	37,053 33	1,852 67	35,200 66
South Brazil	33,171 00	1,658 55	31,512 45
Venezuela	6,678 33	333 92	6,344 41
New Children	6,000 00	6,000 00
	\$1,531,294 32	\$ 75,711 33	\$1,455,582 99

NOTE.—If, due to any changes in salaries made by the Missions, any missionaries wish modifications in payments in the U. S. on account of Children's Allowances, it is understood that the individual missionary will send new instructions to the Treasurer of the Board. In other words, the Treasurer in New York will understand that he is to continue the present payments to children in the U. S. unless advised to the contrary.

VIII.

The following table shows the distribution of the appropriations for 1932-33 for Class II with the understanding that the Missions will effect whatever economies are possible and report the same to the Board. The 10% reduction for the first two quarters has not been imposed on Class II by the Board and any savings which the Missions may effect in Class II are not available to meet the reduction in the total of Class I and Classes V-X.

Class II	
Japan	\$25,380 01
Chosen	51,111 64
China	
Central China	12,322 50
China General	16,648 50
Hainan	8,573 00
Hunan	6,650 00
Kiangan	20,748 00
North China	23,204 00
Shantung	29,137 00
Shantung University	13,962 00
South China	18,024 00
Yunnan	3,633 00
Philippines	39,024 17
Siam	53,064 19
India	
India Council
North India	53,301 25
Punjab	28,777 41
Western India	\$22,590 24
Allahabad Agricultural Inst.	5,975 00
Persia	47,578 25
Mesopotamia
Syria	14,458 70
West Africa	62,862 95
Latin America	
Central Brazil	6,624 58
Chile	11,432 49
Colombia	7,890 00
Guatemala	3,375 00
Mexico	9,726 67
South Brazil	11,556 91
Venezuela	3,546 67
Chinese, Japanese & Koreans in U. S.	1,000 00
Cables	1,000 00
	\$613,178 13

0609

MAY 3
1932

IX.

The following table shows the distribution of the appropriations for 1932-33 as hereby authorized for Classes V-X. This represents in general the amount which the Missions received in these Classes in 1931-32, including the unreduced grant from the Harkness Evangelistic Expansion Fund and including the income from all restricted endowment funds, the total amount of the first column only being reduced by 10% for the first half of the year:

	Classes V-X Unrestricted Grant	Not Cut Classes V-X Endowment Interest Harkness Evang. and Restricted Grants	Cut on Unrestricted Grant Classes V-X 10% Cut—6 months	Classes V-X Net Appropriations for the Year
Japan.....	{ Gold 7,650 00 Yen 159,262 00	Yen 15,200 00 Yen 267 00	Gold 382 50 Yen 7,963 10	Gold 7,267 50 Yen 166,766 00
Chosen.....	{ Yen 155,062 00	Yen H. 5,000 00 Yen 1,737 00	Yen 7,753 10	Yen 154,045 90
China				
Central China.....	{ Gold 5,000 00 Mex. 52,284 00	Gold 1,200 00 Mex. 5,316 21	Gold 250 00 Mex. 2,614 20	Gold 5,950 00 Mex. 54,986 01
China General.....	{ Gold 4,800 00 Mex. 109,368 00	Gold 3,589 00 Mex. H. 18,333 00 Mex. 3,750 00	Gold 240 00 Mex. 5,468 40 Mex. 1,445 60	Gold 8,149 00 Mex. 125,982 60 Mex. 27,466 40
Hainan.....	Mex. 28,912 00			Mex. 27,466 40
Hunan.....	{ Mex. 44,745 30	Gold 1,450 00 Mex. 3,259 15	Mex. 2,237 26	Gold 1,450 00 Mex. 45,767 19
Kiangnan.....	{ Gold 4,800 00 Mex. 88,574 99	Gold 3,750 00 Mex. 6,838 10	Gold 240 00 Mex. 4,428 75	Gold 8,310 00 Mex. 90,984 34
North China.....	{ Gold 3,500 00 Mex. 44,574 68	Gold 2,000 00 Mex. 9,317 83	Gold 175 00 Mex. 2,228 73	Gold 5,325 00 Mex. 51,663 78
Shantung.....	{ Mex. 124,438 62	Gold 250 00 Mex. 5,464 48	Mex. 6,221 93	Gold 250 00 Mex. 123,681 17
Shantung Univ....	{ Mex. 24,700 00	Gold 1,957 85	Mex. 1,235 00	Gold 1,957 85 Mex. 23,465 00
South China.....	{ Mex. 75,411 00	Gold 700 00 Mex. 140 62	Mex. 3,770 55 Mex. 591 95	Gold 700 00 Mex. 71,781 07 Mex. 11,247 05
Yunnan.....	Mex. 11,839 00			Mex. 11,247 05
Philippines.....	{ Ps. 79,161 00	Ps. H. 4,000 00 Ps. 809 00	Ps. 3,958 55	Ps. 80,011 45
Siam.....	{ Tcls. 122,765 80	Tcls. H. 4,395 60 Tcls. 990 00 Gold 1,000 00	Tcls. 6,138 29	Tcls. 122,013 11 Gold 1,000 00
India.....				
India Council.....	{ Rs. 32,432 00	Rs. H. 16,666 00	Rs. 1,621-9-7	Rs. 47,476-6-5
North India.....	Rs. 222,406-7-0	Rs. 6,168-7-0	Rs. 11,120-10-4	Rs. 217,454-3-8
Punjab.....	{ Rs. 252,634-0-0	Rs. 3,240-0-0 Rs. 1,369-0-0	Rs. 12,631-11-1 Rs. 5,865-4-0	Rs. 244,611-4-11 Rs. 111,961-12-0
Western India.....	Rs. 117,308-0-0	Rs. 519-0-0	Rs. 75-0-0	Rs. 1,425-0-0
Allahabad Ag. I....	Rs. 1,500-0-0			Rs. 1,425-0-0
Persia.....	{ Gold 2,000 00 Ts. 77,598 86	Ts. H. 2,666 66 Ts. 3,992 05	Gold 100 00 Ts. 3,879 94	Gold 1,900 00 Ts. 80,377 63
Mesopotamia.....	Gold 7,134 00	Gold H. 750 00		Gold 7,884 00
Syria.....	{ Gold 52,168 22	Gold H. 1,000 00 Gold 2,953 81	Gold 2,608 41	Gold 53,513 62
West Africa.....	{ Gold 36,952 00	Gold H. 500 00 Gold 106 87	Gold 1,847 60	Gold 35,711 27
Latin America				
Central Brazil.....	{ Mil. 60:000\$000	Mil. H. 6:250\$000	Mil. 3:000\$000	Mil. 63:250\$000
Chile.....	{ Ps. 183,991 00	Ps. H. 4,000 00	Ps. 9,199 55	Ps. 178,791 45
Colombia.....	{ Gold 21,161 00	Gold H. 750 00	Gold 1,058 05	Gold 20,852 95
Guatemala.....	{ Gold 10,710 00	Gold H. 500 00	Gold 535 50	Gold 10,674 50
Mexico.....	Ps. 96,150 50	Ps. 734 65	Ps. 4,807 52	Ps. 92,077 63
South Brazil.....	{ Mil. 70:612\$000	Mil. H. 12:000\$000	Mil. 3:530\$600	Mil. 79:081\$400
Venezuela.....	{ Bs. 40,824 00	Bs. H. 2,631 58	Bs. 2,041 20	Bs. 41,414 38

0610

MAY 3
1932

NOTE.—The Board has estimated the gold amount of the 10% reduction in Classes V-X on the basis of the arbitrary rate of exchange for the fiscal year 1932-33. Therefore, if any of the Missions distribute the total reduction for the Mission on any basis other than a pro rata basis between Class I and Classes V-X, the arbitrary and not the current rate of exchange should be used in all adjustments in order to secure the total saving that has been counted upon.

X.

The appropriations under the two items of Cooperative Work are hereby made as follows:

COOPERATIVE WORK—FIELD

	1932-33
Anglo American Committee	\$ 475 00
Le Nueva Democracia	1,615 00
The Committee on Cooperation in Latin America	5,177 50
Christian Literature Committee	285 00
Mountain Rest	500 00
Chicago Apartments	150 00
Ventnor Homes	500 00
Missionary Review of the World	475 00
International Review of Missions	380 60
Moslem World	48 00
Literature Program for Christian Education (in Latin America)	950 00
Bureau of Christian Literature in Africa	347 70
World Sunday School Convention in Rio	450 00
	\$11,353 80

COOPERATIVE WORK—U. S. A.

General Account

China Union Universities	\$1,029 00
Missionary Education Movement	2,128 00
Committee of Reference and Counsel	7,511 00
Foreign Missions Conference	210 50
Federation of Women's Boards	250 00
International Institute of African Languages and Cultures	200 00
International Association Agricultural Missions	50 00
Foreign Students in America	500 00
	\$11,878 50

The Board feels that it is only right that, where possible, its share of the support of union institutions and cooperative work should be included in the 10% reduction for the first half of the year which it has found to be necessary in its own work.

XI.

There has been no time within the memory of any of the present members or officers of the Board when the problem of receipts and appropriations has been as difficult as this year. Every effort has been made to deal with the matter in faith and courage and, as the Missions will see, the Board is proceeding on the basis of the appeal to the Church not to allow the contributions from living sources to suffer any further decrease.

We are aware how difficult your problem is in adjusting the work to these new necessities. The Missions which have had the benefit of extraordinary exchange rates in Class I will have in some respects a great advantage over the other Missions. On the other hand, the Missions where exchange has been stable have had the advantage in the native currency classes, as compared with the silver countries where the low price and diminished purchasing power of silver have borne heavily on all the native work. It is increasingly clear to the Board that some wiser solution must be found of the problem of missionaries' salaries and exchange, and whether the 10% reduction is continued beyond October 1st or not we anticipate that the Board will be sending out to the Missions in June some definite suggestion with regard to a more equitable and stable adjustment of the salary and exchange problem in countries not on a gold standard.

Now more than ever is it obvious that we must all work unitedly in seeking to secure the support which the work should have, and also that by prayer and wise counsel the present situation should be used to lead the Church on the field to assume a larger measure of responsibility in projecting the work which should be carried on and in

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supporting the work that is projected. Above all we need to unite more fully than ever in prayer to him to whom all power has been given and in whose name and under whose authority we are engaged in this work.

The Board has given us instruction, which it is a great pleasure to carry out, to express to all the Missions the appreciation and gratitude of the Board and of the home Church for the most generous contributions which have been made by missionaries throughout the world to the "No Retreat Fund." The total offerings which came from the Missions to this Fund were \$17,931.00, which explains the fact that contributions from individuals the past year exceeded those of the preceding year. The Board wishes the Missions to know of its gratitude and to assure them again of its confidence, affection and prayer.

Very faithfully yours,

ROBERT E. SPEER
CLELAND B. MCAFEE
GEORGE T. SCOTT
WM. REGINALD WHEELER
COURTENAY H. FENN
MISS IRENE SHEPPARD
RUSSELL CARTER
MISS HELEN L. KITTREDGE

The total appropriations now assigned to the CHEELOO UNIVERSITY.. Mission are for Classes I and II (gold) \$29,086* and for the Native Work Classes V to X Mex. \$25,465. and Gold \$1,957.85 (gold paid in U.S.)

These amounts represent the full sum required by the Mission for Classes I and II, less 10% on Class I, and provide for the native currency classes the full amount asked in Column C of the Estimates, less 10% with the exception of a few irreducible items.

It should be noted that this grant includes all income from any invested funds held by the Board in trust for the Mission or for any part of its work. The native work appropriations now made for your Mission and reported above include the following items of such income from endowment:

	<u>Gold</u>
General Endowment - \$36,651.76 @ 4½%	\$1,649.54
Elizabeth Armstrong Oliver Fund - Gold \$3,000 @ 4½%	135.00
Van Cleve Memorial Fund - Gold \$1,250 @ 4½%	56.25
Fund "In Memory of Three Christian Mothers" - Gold \$1,255.71 @ 4½%	56.51
Cleo Kelsey Hughes Memorial Fund - Gold \$350 @ 4½%	15.75
Lucy Kent Scholarship Fund - Gold \$1,000 @ 4½%	45.00
	<u>\$1,957.85**</u>

*From the Class I appropriation the \$1,500. covering one of the vacancies is not to be drawn as this vacancy has been filled by the appointment of Dr. and Mrs. Winfield to the Department of Biology of the University. The one vacancy remaining is to be paid at a rate not exceeding \$250. Mex. a month.

**The Gold amount of \$1,957.85 is paid to the University account at the Bankers Trust Company, New York.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

CABLE ADDRESS
"INCULCATE, NEW YORK"
THE MISSIONS CODE
A. B. C. CODE 4TH AND 5TH EDITIONS

May 5, 1932

ack 5-10-32

Dr. LeRoy F. Heimburger,
Shantung Christian University,
Tsinan, Shantung, China

SHANTUNG

Rev. R. A. Torrey, Jr.
East Suburb,
Tsinan, Shantung, China

Mr. B. A. Garside,
150 Fifth Avenue,
New York, N.Y.

INDEXED

Dear Friends:

Re: Miss Rosa Bell, R.N.

We have been in touch with you gentlemen regarding the possible transfer of Miss Rosa Bell, R.N. to fill the Presbyterian vacancy on the medical staff of Chefoo University. Dr. Heimburger left the decision to Dr. E. M. Dodd in conference with Miss Hodge and me. After a full conference with Miss Bell, Dr. Dodd approved the proposal and with the concurrence of Miss Hodge and me recommendation was made to the Executive Council and then the Board took the following minute on May 2nd:

" In order to fill the Presbyterian vacancy on the Woman's Medical staff of the Shantung Christian University and with the approval of the University, the Board, subject to the concurrence of the Shantung Mission, transferred Miss Rosa Bell, R.N. from Chefoo to the University at Tsinan to begin service there at the end of her present furlough."

Miss Bell is pleased with the prospect and we are sure will do everything possible to make good. You will note that the "concurrence of the Shantung Mission" is needed to confirm the Board action, but in view of circumstances well known on the field, and the fact that a fine, new nurse is going to the Shantung Mission this year who could, if desired, take Miss Bell's place at Chefoo, we assume that the Mission will give its approval.

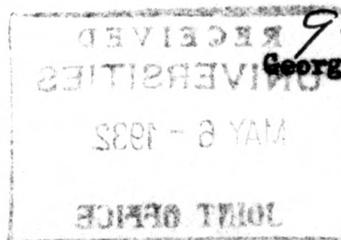
Miss Bell plans to sail for the field on August 26th and will probably reach Tsinan about September 20th.

With warmest personal regards to each of you and with best wishes for your work, I am

Sincerely yours,

G. T. Scott
George T. Scott

GTS:FB



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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

A. B. C. CODE 4TH AND 5TH EDITIONS
THE MISSIONS CODE
"INCULCATE NEW YORK"
CABLE ADDRESS

May 5, 1932

63-10-32

SHANTUNG

Dr. Leroy F. Holmberger,
Shantung Christian University,
Tsinan, Shantung, China

Rev. R. A. Torrey, Jr.,
East Siding,
Tsinan, Shantung, China

Mr. R. A. Garstide,
150 Fifth Avenue,
New York, N.Y.

INDEXED

Re: Miss Ross Bell, R.N.

Dear Friends:

We have been in touch with you gentlemen regarding the possible transfer of Miss Ross Bell, R.N. to fill the Presbyterian vacancy on the medical staff of Shantung University. Dr. Holmberger left the decision to Dr. E. M. Dodd in conference with Miss Hodge and me. After a full conference with Miss Bell, Dr. Dodd approved the proposal and with the concurrence of Miss Hodge and me recommendation was made to the Executive Council and then the Board took the following minutes on May 2nd:

"In order to fill the Presbyterian vacancy on the Women's Medical staff of the Shantung Christian University and with the approval of the University, the Board, subject to the concurrence of the Shantung Mission, transferred Miss Ross Bell, R.N. from Chaochow to the University at Tsinan to begin service there at the end of her present leave."

Miss Bell is pleased with the prospect and we are sure will do everything possible to make good. You will note that the "concurrence of the Shantung Mission" is needed to confirm the Board's action, but in view of circumstances well known on the field, and the fact that a fine, new nurse is going to the Shantung Mission this year who could, if desired, take Miss Bell's place at Chaochow, we assume that the Mission will give its approval.

Miss Bell plans to sail for the field on August 28th and will probably reach Tsinan about September 10th.

With warmest personal regards to each of you and with best wishes for your work, I am

Sincerely yours,

[Handwritten signature]
T. Scott

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MAY 6 - 1932
JOINT OFFICE

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

156 Fifth Avenue, New York

SHANTUNG

May 10, 1932

INDEXED

Memorandum

from Mr. Scott's office
to Treasurer's Office

PAYMENTS FOR THE SUPPORT OF CHINA UNION UNIVERSITIES
TO BE MADE TO THE U. S. TREASURERS
OF THE INSTITUTIONS

	Subject to 10% cut for 6 months	Net reduced
Yenching University - Men	\$3,500.00	\$2,000.00
Yenching University - Women		
<u>Shantung University</u> (Endowment interest paid to Bankers Trust Company)		1,957.85
University of Nanking and Hospital (Includes \$37.50 endowment interest)	4,800.00	
Ginling College		3,750.00
Sage grant to Shanghai American School		2,500.00

The payments on account of Yenching University (men and women) and of the University of Nanking and Hospital are made to Mr. B. A. Carside, 150 Fifth Avenue, New York. The Ginling College grant is paid to Mr. Russell Carter, 156 Fifth Avenue. The Sage grant to the Shanghai American School is paid to Mr. Charles A. Herschleb, 347 Madison Avenue, Secretary-Treasurer of the Trustees. The Endowment Interest for Shantung University is paid to the Bankers Trust Company, New York.

06 15

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

156 Fifth Avenue, New York

SHANTUNG

May 10, 1932

INDEXED

Memorandum

from Mr. Scott's office
to Treasurer's Office

PAYMENTS FOR THE SUPPORT OF CHINA UNION UNIVERSITIES
TO BE MADE TO THE U. S. TREASURERS
OF THE INSTITUTIONS

	Subject to 10% cut for 6 months	Not reduced
Yenching University - Men	\$5,500.00	
Yenching University - Women		\$2,000.00
<u>Shantung University</u> (Endowment interest paid to Bankers Trust Company)		1,957.85
University of Nanking and Hospital (Includes \$37.50 endowment interest)	4,800.00	
Qinling College		3,750.00
Sage grant to Shanghai American School		2,500.00

The payments on account of Yenching University (men and women) and of the University of Nanking and Hospital are made to Mr. B. A. Garside, 150 Fifth Avenue, New York. The Qinling College grant is paid to Mr. Russell Carter, 156 Fifth Avenue. The Sage grant to the Shanghai American School is paid to Mr. Charles A. Herschleb, 347 Madison Avenue, Secretary-Treasurer of the Trustees. The Endowment Interest for Shantung University is paid to the Bankers Trust Company, New York.

SHANTUNG

Shantung Christian University

May 10, 1932.

Dr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Dr. Scott:

Let me thank you for a copy of the letter you sent on May 5th telling of the transfer of Miss Rosa Bell, R. N. to fill the Presbyterian vacancy on the medical staff of Cheeloo University.

We are very happy indeed at the news of the action by the Presbyterian Board in filling this vacancy on the nursing staff, and are confident that both Miss Bell and the University will be happy in this new arrangement.

Very sincerely yours,

B. A. Garvie

BAG:PC

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

May 10, 1932

*ack 5-19-32***SHANTUNG**

Mr. B. A. Garside, Secretary
Shantung Christian University,
150 Fifth Avenue,
New York City

Dear Mr. Garside:

INDEXED

It is with great regret that I report that our Presbyterian Board has felt compelled, in view of the financial record of the past year and the economic outlook for the coming year, to make a reduction of 10 per cent in its appropriations to the field for the first six months of its fiscal year, that is, from April 1, 1932 to September 30, 1932. The Board hopes that the reduction will not have to be continued beyond the end of the first half of the year; decision regarding this will be made probably some time in September when receipts for the first five or six months of the year are known and compared with those of a year ago.

For Shantung Christian University the Board's normal, annual appropriation has been \$24,700. Mex. A reduction in this amount of 10 per cent for six months would be \$1,235. leaving an appropriation for the full year of \$23,465. Mex. The endowment interest rate has been reduced to $4\frac{1}{2}$ per cent which brings the endowment interest down to \$1,957.85 for the year. Inasmuch as the reduction from 5 per cent to $4\frac{1}{2}$ per cent reduces the amount of endowment interest by 10 per cent there is no further reduction in this item. The \$100. Gold, which for a number of years has been appropriated by the Presbyterian Board for incidental office expenses, has now been omitted. It really ought to have been dropped some years ago when the home base executive work for Cheeloo was transferred from our Presbyterian office to the office of China Union Universities.

With kind regards, I am,

Sincerely yours,

G. T. Scott

George T. Scott

GTS-NMF

Copy to President Chu

" " Mr. B. M. Myers

0618

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

THE FIFTH AVENUE
NEW YORK

ORDER OF RECEIPT

RECEIVED

INDEXED

RECEIVED
UNIVERSITIES
MAY 11 1932
JOINT OFFICE

2
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7
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06 19

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

May 11, 1932

SHANTUNG

Miss Martha W. Fenn,
45 Northview Avenue,
Upper Montclair, New Jersey

INDEXED

Dear Miss Fenn:

Thank you for your letter to me of May 10 reporting the correspondence which you have received from Mr. Lautenschlager and Dr. Davies at Choate University in which they inquire if you can be at the University by the end of January, 1933 to enter upon your work there.

The Presbyterian Board has always intended that you should have a full year of study in the North China Union Language School, for you are going out to the field as a regular missionary under our Presbyterian Board and the Board is placing more and more emphasis upon the learning of the vernacular by its missionaries.

However, to give full consideration to the evident desire of the University that you reach there by February 1, 1933, the question was specifically considered in its various phases by Council this morning and the unanimous decision was that you should spend the customary year at language school. Language study will also continue under Mission supervision through the second and third years and perhaps longer. As a member of the Shantung Mission you will be amenable to the language study rules and examinations of that Mission and under the more general supervision of our China Council. The Board, of course, realizes that some Chinese will doubtless come back to you and this may make some difference in your language study schedule after the first year, but, as stated above, the Board wishes the full first year spent at the language school. Incidentally, your father, who was formerly Chairman of the Language School and was on the faculty, strongly endorses this position of the Board regarding your study.

For information I am sending two copies of this letter to Mr. B. A. Garside of the Shantung University office who may wish to send one copy to the University in Tsinan. We are also sending a copy to Dr. Ralph C. Wells, Chairman of our China Council.

Sincerely yours,

(G. T. S.)

George T. Scott

GTS-NMF

Copies to Mr. Garside
Dr. Wells



0620

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

May 11, 1932

SHANTUNG

INDEXED

Miss Martha W. Penn,
45 Northview Avenue,
Upper Montclair, New Jersey

Dear Miss Penn:

Thank you for your letter to me of May 10 reporting the correspondence which you have received from Mr. Lautenschlager and Dr. Davis at Chicago University in which they inquire if you can be at the University by the end of January, 1932 to enter upon your work there.

The Presbyterian Board has always intended that you should have a full year of study in the North China Union Language School, for you are going out to the field as a regular missionary under our Presbyterian Board and the Board is placing more and more emphasis upon the learning of the vernacular by its missionaries.

However, to give full consideration to the evident desire of the University that you reach there by February 1, 1932, the question was specifically considered in its various phases by Council this morning and the unanimous decision was that you should spend the customary year at language school. Language study will also continue under Mission supervision through the second and third years and perhaps longer. As a member of the Shantung Mission you will be amenable to the language study rules and examinations of that Mission and under the more general supervision of our China Council. The Board, of course, realizes that some Chinese will doubtless come back to you and this may make some difference in your language study schedule after the first year, but as stated above, the Board wishes the full first year spent at the language school. Incidentally, your father, who was formerly Chairman of the Language School and was on the faculty, strongly endorses this position of the Board regarding your study.

For information I am sending two copies of this letter to Mr. H. A. Garbide of the Shantung University office who may wish to send one copy to the University in Tainan. We are also sending a copy to Dr. Ralph G. Wells, Chairman of our China Council.

Sincerely yours,

(G. F. S.)
George F. Scott

GTS:MMF
Copies to Mr. Garbide
Dr. Wells



1290

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

SHANTUNG

May 17, 1932

INDEXED

Mr. B. A. Garside, Secretary,
Shantung Board of Governors,
150 Fifth Avenue,
New York, New York

Dear Mr. Garside:

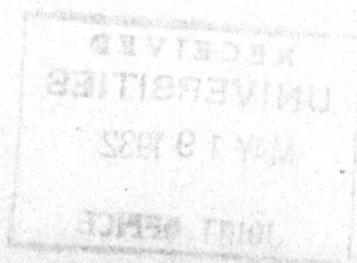
Rev. Cleland B. McAfee was elected by the Presbyterian Board yesterday to represent it on the Board of Governors of Shantung Christian University as a General Alternate for any one of its regular representatives on that Board.

This action was taken at this time in view of the possibility that Dr. McAfee may attend the Herrnhut Conference and thus be available for the London meeting of the Board of Governors. Dr. McAfee's trip to Europe however is far from certain as it seems to conflict with engagements he has in the middle west, but irrespective of the trip to Europe this summer, Dr. McAfee will be a splendid person on the University's Board of Governors. Although he probably should not be burdened by regular membership, he would, I am sure, be glad to attend occasionally as an alternate and would be extremely helpful whenever he could be present.

Sincerely yours,

George T. Scott
George T. Scott

GTS-NMF



0622

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

126 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

MAY 19, 1932

INDEXED

Mr. E. I. ...
Executive Board of ...
150 Fifth Avenue
New York, New York
Dear Mr. ...

Rev. ...
Board of ...
Christian University as a ...
representative of that Board.

This action was taken at this time in view of the
possibility that ...
that be available for the ...
in ...
to conflict with ...
of the ...

should not be ...
claim to attend ...
helpful wherever ...

RECEIVED
UNIVERSITIES
MAY 19 1932
JOINT OFFICE

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SHANTUNG

Yenching University
Shantung Christian University ✓
University of Nanking

May 19, 1932.

Dr. George T. Scott,
156 Fifth Avenue,
New York City.

My dear Dr. Scott:

Let me acknowledge receipt of your letters of May 10th telling of the reduction of 10% in its appropriations to the University of Nanking, Shantung Christian University, and Yenching University during the first six months of the fiscal year beginning April 1, 1932.

We are making note of this reduction in preparing our budget estimates for the coming year.

With the sincere hope that this reduction will not have to be continued during the last six months of your fiscal year, I am,

Very sincerely yours,

B. A. Garrside

BAG:PC

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original in Nanking file

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.

156 Fifth Avenue
New York

SHANTUNG

INDEXED

September 28, 1932

Mr. B. A. Garside, Secretary,
China Union Universities,
150 Fifth Avenue
New York

Dear Mr. Garside:

On May 10, we wrote you reporting that the Presbyterian Board had felt compelled to make a reduction of 10% in its grant to Nanking University and Hospital for the first six months of its fiscal year 1932-1933 and stated that decision as to the continuance of this reduction would probably be made sometime in September. The Board has reluctantly reached the decision that the "out" will have to be continued through the entire fiscal year 1932-33.

This decision of the Board affects also Yenching University's grant of \$3,500.*

We have reported to the field that the "out" will be continued on all grants which are paid on the field. The grants to Shantung University and Hangeow College are paid by the Board's China Treasurer.

Yenching College for Women and Ginling College have been exempted from this "out" because of certain special arrangements.

Sincerely yours,
CHINA OFFICE

By Frances Graham

FG

*It is understood, of course, that if the Church in Rochester gives the full \$3,500. Gold for Yenching University (Men's section) the Board will gladly transmit it.

F.G.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DODD, M.D.

SHANTUNG

October 27, 1932

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

My dear Mr. Garside:

I am much interested in the question of building the new hospital at Tsinan, and in your memorandum in connection with the meeting tomorrow.

I am afraid I am not going to be present at that part of the discussion, as it is my regular clinic afternoon, which I am very reluctant to cut just at present. I could get in later in the afternoon about 4:30 or 5:00, but I imagine that that is much too late. But with this absence in mind, and a suggestion of Dr. Waddell's, I thought I would jot down one or two points for whatever they may be worth in this discussion.

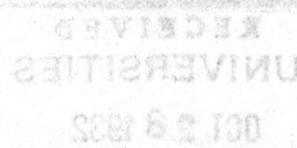
1. I think the Board of Governors was very wise in inquiring into the question of income and current budget. If there is going to be a considerable gap between expected income and expected running expenses, it would be a serious argument against building. I suppose many people like myself, who have travelled around through the missions have been impressed with the frequency of projecting large institutions and then finding that they were a white elephant as to the current budget. In view of the general present financial situation of the Boards, it seems to ~~me~~ very important to have this point as clear as it can be in advance.

2. I would take it that the capacity of 160 beds was about as small a hospital as was practicable for teaching purposes, and for the other ~~needs~~ at Tsinan. In view of my first point, and also a possible rise in building costs, I would favor having as small a hospital as could reasonably do the work designed for it. The plan of 160 beds certainly does not seem large to me for an institution of this kind. I mention the point merely to be sure it is carefully considered.

3. With the above points duly cleared, and with the understanding that the building can be financed with funds in hand, I find the arguments, you have presented in your memorandum, and which are presented by Dr. Scott and Dr. Waddell, convincingly in favor of building a complete new hospital now. In saying this I realize there is a good deal of room for opinions pro and con, as no one can foretell conditions in China.

Very sincerely,

E. M. Dodd



EMD:MM

P.S. This is not meant for presenting at the meeting. ^{Present!} It is just for your own edification and in case absentee opinions are desired.

0626

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

158 FIFTH AVENUE
NEW YORK

October 27, 1932

INDEXED

MEDICAL DEPARTMENT
E. M. BOOD

Mr. E. A. Carls
158 Fifth Avenue
New York, N.Y.

My dear Mr. Carls:

I am much interested in the question of building a new hospital at Tainan and in your memorandum in connection with the meeting last year.

I am afraid I am not going to be present at the meeting of the Board as it is my regular clinic afternoon, which is very reluctantly put out of my way. I could get in later in the afternoon about 4:30 or 5:00, but I imagine that that is much too late. But with this absence in mind, and a suggestion of Dr. Weddell's, I thought I would jot down one or two points for whatever use may be made in this discussion.

1. I think the Board of Government was very wise in including into the question of income and current budget. If there is going to be a considerable expenditure in connection with the proposed hospital, it would be a serious question as to how the Board of Government is to meet the expense. I suppose the Board of Government has been in contact with the Board of Foreign Missions in this connection. It is limiting that the Board of Government should be in a position to meet the expense of the hospital. It is a very important question and should be cleared up in advance.

2. I would like to know the capacity of the hospital and what kind of a hospital you are proposing for Tainan. For the other Board of Government, I would like to see in view of my first point, and also a point in building costs. I would like to have a list of all the buildings which are now being built for the Board of Government. It is certainly not clear how the Board of Government is to meet the expense of the hospital. It is a very important question and should be cleared up in advance.

3. With the above points in mind, it is understood that the building can be planned with funds in hand. I am sure that the Board of Government will be able to meet the expense of the hospital. It is a very important question and should be cleared up in advance.

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OCT 28 1932
OFFICE

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SHANTUNG

Cheeloo University

November 21, 1932

Dr. George T. Scott
158 Fifth Avenue
New York City

My dear Dr. Scott:

I have just received a letter from Dr. H. H. Weir in which he writes as follows regarding one question I raised in the letter I wrote him November first, commenting on the actions taken by our North American Section October 28th. Dr. Weir writes as follows:-

"One is your question as to the Anglican Chapel and Hostel. I am writing in haste and have not yet verified the records in S.P.G. archives, but I am pretty certain that the land is the property of the Presbyterian Mission and that the Hostel and Chapel are covered by the arrangements made with various societies. I have heard nothing from Bishop Scott about it or his wishes on this subject, and as he is a member of the Board of Directors I think I am safe in taking his silence as meaning his approval of the property being so included, and presumably the Directors wish that it should be. I will get the matter taken up here, but I do not think this Society will give any very definite decision without hearing from the Bishop, and I am not at all sure that his own decision will not be sufficient."

I do not know whether or not this will be of any particular value to you, but it may help a little in your efforts to get together information regarding the ownership of the various plots of land on the Cheeloo campus, and the inclusion of these pieces of property in the lease to the Board of Directors.

Very cordially yours,

B. A. Garside

BAG:RC

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SHANTUNG

Shantung Christian University

December 12, 1932.

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

I am enclosing herewith a copy we have recently received of the "Revision of By-Laws of the Board of Governors for the Re-organization of the Cheeloo School of Theology." You will note the statement at the top of page two of these By-Laws relative to Title to the property of the School of Theology. You will note that they provide several alternatives for holding this property. This information may be useful in connection with the formulation of the lease by the Presbyterian Board to the Board of Governors.

Very cordially yours,

B. A. Garside

BAG:PW
Enc.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

H. George J. Scott

November 30, 1932

The Rev. C. E. Wilson,
Baptist Missionary Society,
19, Furnival Street,
Holborn, E.C. 4,
London, England

Copy

Re Lease of Property at Shantung
University

Dear Mr. Wilson:

We are indebted to you for your letter to me of October 5, which reached New York October 28, on the matter of leasing the property of your Baptist Missionary Society and of our Presbyterian Board at Shantung University to the Board of Governors of the University. As you know, the matter came before the North-American Section of the General Assembly of the Board of Governors at its meeting of October 28, the action being recorded in minute No. 309, which you no doubt have at hand. The North-American Section's request of our Presbyterian Board was presented at the first opportunity to our Board, the meeting of November 21, when the following action was taken:

"The Board gave consideration to the request of the Board of Governors of Shantung Christian University that the Presbyterian Board lease for a term of years to the Governors (in order that they in turn may sub-lease to the Field Board of Directors as required by Chinese Government regulation) the property at Tsinan registered in the Board's name and used by the University with the understanding that the Presbyterian Board will receive the prior consent of the other organizations which have erected buildings on the Board's land. Subject to the consent of these organizations, the Board authorized the Treasurer to execute a suitable lease similar in substance to that which will be granted by the Baptist Missionary Society of London in whose name another considerable portion of the premises used by the University is registered."

Officers of the Board are now pursuing this matter and are on the point of laying it before the other organizations which have erected buildings on the land in question. Several issues arise which I venture to mention briefly:

1. We are not sure just what Boards have erected buildings on this land but we are circularizing all that we think could possibly be included among them.
2. We do not know whether the Boards which have erected residences for their own missionaries desire to have these residences leased to the Governors or if leased to the Governors whether they are to be sub-leased to the Board of Directors. At two other registered missionary universities, the residence question has been quite disturbing and in at least one of them the residences have been taken back under the control of the Mission Boards concerned.

0630

November 30, 1932

3. Is the unregistered plant of the Theological Seminary to be leased to the Governors and, if so, is it to be re-let to the Directors?

4. A similar question arises with regard to the hostel and, especially, the chapel of the S. P. G.

5. We understand that the Tainan Institute, the little Foreign School, and the small Leper Hospital are not included in any lease.

Now, a word regarding the lease draft, copy of which you enclosed. I believe that the form is, on the whole, quite acceptable. Some of the phraseology is British rather than American but as the Governors are Canadian perhaps the British form would be quite natural. We have two or three very minor suggestions to offer, all occurring on page 2 of the copy you sent us. Line 3, can the word "five" be omitted? That is, why must we now agree to the exact length of the lease which may be made subsequent to the expiration of the first five-year lease? In line 6, after the word "said" we might insert for clarity "five-year" so that the reading would be "during the said five-year term, etc." In No. 5, regarding insurance, after the words "Such insurance" might be inserted "and to keep the corporation advised of all insurance policies and renewals". The next, number 4, might have a little leeway for minor repairs or alterations and this could be allowed for by inserting after the word "alter" an expression like "in any major or significant way".

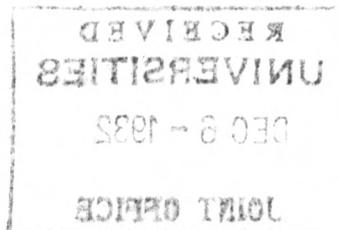
I am sending a copy of this letter as a matter of record and information to Mr. Garside and to Mr. L. J. Davies at Tainan. We are planning to go ahead with the matter as rapidly as possible but, as intimated above, we are lacking a great deal of information that we should have.

Very sincerely yours,

(G. T. S.)

George T. Scott.

Copy to Mr. Garside
Copy to Mr. L. J. Davies



1390

3. Is the unregistered grant of the Theological Seminary to be leased to the Governor and, if so, is it to be re-let to the Directors?

4. A similar question arises with regard to the hotel and, especially, the chapel of the S. P. S.

5. We understand that the Tainan Institute, the Little Foreign School, and the Small Deper Hospital are not included in any lease.

Now, a word regarding the lease draft, copy of which you enclosed. I believe that the form is, on the whole, quite acceptable. Some of the phraseology is British rather than American but as the Governors are Canadian perhaps the British form would be quite natural. We have two or three very minor suggestions to offer, all occurring on page 2 of the copy you sent us. Line 3, can the word "five" be omitted? This is, why must we now agree to the exact length of the lease which may be made subsequent to the expiration of the first five-year lease? In line 6, after the word "and" we might insert for clarity "five-year" so that the reading would be "during the said five-year term, etc." In No. 5, regarding insurance, after the words "such insurance" might be inserted "and to keep the corporation advised of all insurance policies and renewals". The next, number 4, might have a little leeway for minor repairs or alterations and this could be allowed for by inserting after the word "alter" an expression like "in any major or significant way".

I am sending a copy of this letter as a matter of record and information to Mr. Gerald and to Mr. L. J. Davies of Tainan. We are planning to go ahead with the matter as rapidly as possible but, as indicated above, we are lacking a great deal of information that we should have.

Very sincerely yours,

(P. T. J.)

George T. Scott.

Copy to Mr. Gerald
Copy to Mr. L. J. Davies

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UNIVERSITIES
DEC 6 - 1932
JOINT OFFICE

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

DEPARTMENT FOR SPECIFIC WORK

GEORGE H. TRULL
SECRETARYMISS RUTH ELLIOTT
ASSISTANT SECRETARY

SHANTUNG

December 22, 1932

INDEXED

ack 12/27/32
RC

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

We still have in our basement a tablet for the children's ward to be known as the Fannie J. Murden Memorial in the new hospital for Shantung Christian University. The donors who gave the money in 1925-26 have not inquired recently about the status of the building project but if there is any encouraging word we could send them I know it would be appreciated. Just what are the prospects?

Cordially yours,

Ruth Elliott

RE:GC

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
120 FIFTH AVENUE
NEW YORK

RECEIVED
UNIVERSITIES
DEC 23 1932
JOINT OFFICE

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SHANTUNG

Presbyterian Board

Cheeloo University

December 27, 1932

Miss Ruth Elliott
Board of Foreign Missions
156 Fifth Avenue
New York City

My dear Miss Elliott:

I have your note of December 22nd, mentioning that you still have the children's ward tablet for the new hospital at Shantung Christian University and asking us as to the prospects for the erection of the hospital. I hope that we are now approaching the end of the long delay which has been caused by the great variety of circumstances. Some months ago our Shantung Board of Governors gave approval for the erection of the West wing, and two months ago, approval was given for the erection of the entire hospital plant.

We do not know as yet whether the field will immediately exercise their authorization to proceed with the construction of the entire hospital, but from the latest news received from Tsinan, I am sure that at least a part of the hospital will be under construction within a few months.

I hope that the generous donors of the Fannie J. Murden Memorial will not become restive in the immediate future. If they will be patient just a little longer, I hope we can give them a satisfactory report.

Very cordially yours,

B. A. Harvick

BAG:RC

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SHANTUNG

February 15, 1938.

Dr. E. M. Dodd
156 Fifth Avenue
New York City

My dear Dr. Dodds:

I have your letter of February 10th.

I would very much enjoy the opportunity of talking to your church in Montclair on the cooperative work of higher education in China. At the present time all three of the Wednesday evenings you suggest are free, and I will be glad to keep them open until you can learn definitely which will be best for this particular topic. My only preference would be, "the later the better."

I always like to have an opportunity to get my ideas down in very tangible form before attempting to make a talk, and it is difficult to see how I am going to find very much leisure during the next few weeks to do much preparing of speeches. In addition to the usual grind here in the office, I will be busy during the next few weeks on some personal jobs that take up my odds and ends of spare time. However, with a little advance notice, I will probably be able to fit in anyone of the three days you suggest.

I warmly appreciate your suggestion that I be a guest at your home for dinner and overnight, but would like to reserve a decision on this for the present. Mrs. Garside has not been getting on very well during the last few months, and I have been trying to get home every night if I can, even though I sometimes arrive in the wee small hours.

Very cordially yours,

B. G. Garside

BAG:PW

0636

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DODD, M.D.

SHANTUNG

February 10th, 1933.
Dict. February 9th.

ack 2-15-33 PAB

Mr. B. A. Garside
China Union Universities
150 Fifth Avenue
New York, N. Y.

My dear Garside:

In the Central Presbyterian Church in Montclair, we are putting on a series of three or four Wednesday nights, this spring, on a mission series. I should like very much to have one evening on the cooperative work of higher education. Do you suppose you could come out to us and do this for us?

What I am after is to give the people some picture of what the universities in China are doing, and especially how they are cooperating with this latest combination in the Associated Boards. You could give some description of the work of Cheloo or any other ^{university} for part of the presentation, and then describe the development of cooperation up to the latest stage. I can't imagine anyone who could give this with a better grasp than you can.

The dates we have in mind are the Wednesday evenings of March 29th, April 5th and 12th. It happens that I have already written Sam Higginbottom to try to get him for either a Sunday or one of these dates, and should hear from him in a few days. Until then I can't be absolutely sure but that one of these Wednesday nights might be taken by him, though I doubt it. In the meanwhile, if you can accept "in principle", you can jot down your preference among these three dates.

You know about the sort of audience you would be likely to have—perhaps forty or fifty people, among whom would be some who would be pretty well informed and keenly interested, but the majority would be interested but not very well informed.

We shall be very glad to have you at our house as our guest for dinner and overnight.

If you want to call me up we can talk this over further.

Hoping very much you can come,

Cordially yours,

E. M. Dodd

EMD:MAT

0637

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

152 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DOUGLAS

SHANTUNG

February 10th, 1933
Dr. E. M. Douglas

Mr. E. M. Douglas
China Union Universities
150 Fifth Avenue
New York, N. Y.

In the General Presbyterian Church in Shantung, we are suffering on a
number of things of your hospital nature, this being, on a mission matter. I
should like very much to have one evening on the 20th or 21st of February at
night. Do you suppose you could come out to us at this time?

That I regret to give the people some notion of what the right
variables in China are doing, and especially how they are cooperating with this
fact, combination in the hospital matter. You could give some description
of the work of China in any other part of the present time, and then in
action in the hospital matter. I am sure that you could give this with a better
idea than you can.

The dates we have in mind are the 20th and 21st of February, 1933.
April 25th and 26th. It happens that I have already written you on the 10th
to try to get him to either a Sunday or one of these dates, and I should like
to see him in a few days. Until then I can't be sure of the date, but one of
these Wednesdays might be taken by him, though I don't know for sure.
While, if you can accept "in principle", you can let me know, and I will
write three dates.

You know about the sort of audience you will be likely to have—
have forty or fifty people, many whom you would be sure to meet well
informed and keenly interested, but the majority would be interested but not
very well informed.

We shall be very glad to have you if you can come, and we shall be
not had overnight.

If you want to call on us we can talk this over further.

RECEIVED
UNIVERSITIES
FEB 11 1933
JOINT OFFICE

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M. W. Garrison

SHANTUNG MISSION

1933-34

SHANTUNG CHRISTIAN UNIVERSITY

MEMORANDUM

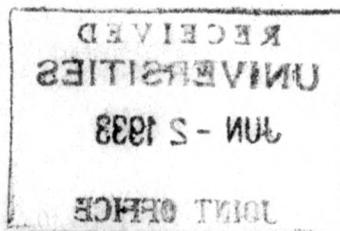
	<u>CLASS I</u> U.S.	<u>CLASS II</u> U.S.	<u>TOTAL</u> U.S.
Shantung University	\$18,588.80	\$6,688.20	\$25,277.00

CLASS VIII

	<u>Basic Mex.</u> <u>Reduced 20%</u>	<u>End. Int. U.S.</u> <u>No Cut</u>
Shantung University	\$19,760.00	\$1,740.30*

*Total endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund - \$36,681.76	\$1,466.67
Elizabeth Armstrong Oliver Fund - \$8,000.	320.00
Van Gleeve Memorial Fund - \$1,250.	50.00
Fund "In Memory of Three Christian Mothers" - \$1,255.71	50.23
Glee Kelsey Hughes Memorial Fund - \$350.	14.00
Lucy Kent Scholarship Fund - \$1,000.	40.00
	<u>\$1,740.30</u>



0639

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SHANTUNG UNIVERSITY

1933-34

SHANTUNG CHRISTIAN UNIVERSITY

SUBSIDIARY

<u>TOTAL</u> U.S.	<u>CLASS II</u> U.S.	<u>CLASS I</u> U.S.					
00,781,323	22,222,22	18,222,22	Shantung University

CLASS VIII

	Beale Mex. Reduced 20%	Had. Int. U.S. No Cvt	
	219,760.00	21,740.20*	Shantung University

*Total endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

Lucy Kent Scholarship Fund - \$1,000.	100.00
Olga Kelsey Hughes Memorial Fund - \$250.	14.00
Mohrers - \$1,222.71	80.23
Fund in Memory of Three Christian	
Van Olive Memorial Fund - \$1,250.	66.00
Elizabeth Armstrong Oliver Fund - \$2,000.	120.00
General Endowment Fund - \$22,222.72	70,886.07
	<u>21,740.20</u>

RECEIVED
UNIVERSITIES
JUN - 2 1933
JOINT OFFICE

0640

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SHANTUNG CHRISTIAN UNIVERSITY

1933-1934

CLASS I. MISSEDIARIES ON FIELD

SALARIES

	Subject 20% Cut	Subject 10% Cut	No. Cut
Mr. & Mrs. Davies	1800.00		
Mr. & Mrs. Hooren	1800.00		
Dr. & Mrs. Heinsburger	1800.00		
Mr. & Mrs. Lair	1800.00		
Mr. & Mrs. Lautenschlager	1800.00		
Dr. Scott, 7 mos.	525.00		
Dr. Waddell	900.00		
Miss Ball	900.00		
Dr. Gault	900.00		
Dr. & Mrs. Carson	1800.00		
Dr. & Mrs. Winfield	1800.00		
Mr. & Mrs. Sargent	1800.00		
Miss Booth, 5 mos.	225.00		
1 Vacancy 8 mos. @ 250. Max.			500.00
1 Vacancy @ 250. Max.			750.00
	<u>\$17,570.00</u>		

LANGUAGE STUDY

Dr. & Mrs. Winfield	120.00		
Dr. & Mrs. Carson	90.00		
Mr. & Mrs. Sargent	90.00		
	<u>300.00</u>		
		510.00	

CHILDREN'S ALLOWANCE

Louise			
Heinsburger, Louise			420.00
Robert, 5 @ 300.)			
" @ 420.)		342.00	50.00
Douglas		250.00	50.00
Frances		250.00	50.00
Irwin		167.00	33.00
Lair, John 11 @ 300.)			
1 @ 420.)		280.00	50.00
Theodore		167.00	33.00
Lautenschlager, Kathleen		167.00	33.00
Robert		167.00	33.00
Carson, Ruth		250.00	50.00
Robert		157.00	33.00
Joan		167.00	33.00
	<u>\$17,890.00</u>	<u>\$2,392.00</u>	<u>\$2,118.00</u>
Less 20%	3,578.00	Less 10%	239.20
	<u>\$14,312.00</u>		<u>\$2,118.80</u>

SUMMARY

Salaries, Lang. with cut	\$14,312.00
C.A. with cut	2,118.80
C.A. & Vacancy no cut	2,118.00
NET CLASS I	\$18,548.80

RECEIVED
UNIVERSITIES
JUN - 5 1933
JOINT OFFICE

0641

SHANTUNG CHRISTIAN UNIVERSITY

1932-1933

Subject	Subject	Subject	CLASS I. MISSIONARIES ON FIELD	SALARIES
No. Out	Job Out	Job Out		
			1800.00	Mr. & Mrs. Davies
			1800.00	Mr. & Mrs. Heeren
			1800.00	Dr. & Mrs. Halmburger
			1800.00	Mr. & Mrs. Lutz
			1800.00	Mr. & Mrs. Lautenschlager
			225.00	Dr. Scott, 7 mos.
			200.00	Dr. Wadell
			200.00	Mrs. Bell
			200.00	Dr. Davis
			1880.00	Dr. & Mrs. Carson
			1880.00	Dr. & Mrs. Winfield
			1880.00	Mr. & Mrs. Sargent
			225.00	Mrs. Booth, 3 mos.
				1 vacancy 3 mos. @ 250 Mex.
				1 vacancy @ 250 Mex.
			217,270.00	
				<u>LANGUAGE STUDY</u>
			120.00	Dr. & Mrs. Winfield
			20.00	Dr. & Mrs. Carson
			200.00	Mr. & Mrs. Sargent
			210.00	
				<u>CHILDREN'S ALLOWANCE</u>
				Louise
				Halmburger, Louise
				Robert, 3 @ 300.
				3 @ 420.
				Douglas
				Francis
				Irwin
				John II @ 300.
				1 @ 420.
				Theodore
				Lautenschlager, Kathleen
				Robert
				Carson, Ruth
				Robert
				John
			217,890.00	
			2,275.00	Less 20%
			215,615.00	
			215,615.00	
			215,615.00	

SALARIES, LANG. STUDY, CHILDREN'S ALLOWANCE, VACANCY, 1932-1933
 C.A. & VACANCY NO. OUT 2,275.00
 C.A. WITH OUT 2,115.80
 NET CLASS I 215,615.00

RECEIVED
 UNIVERSITIES
 JUN - 2 1933
 JOINT OFFICE

0642

SHANTUNG CHRISTIAN UNIVERSITY
1933-1934

CLASS II. MISSIONARIES NOT ON FIELD

	10% Out <u>H.A. & C.A.</u>	No Out <u>H.R.H.A.C.A.</u>	No Out <u>Travel</u>
<u>HOME ALLOWANCE</u>			
Mrs. J. B. Neal, H.R.		1,000.00	
Dr. & Mrs. Stearns, 11 mo	1750.00	175.00	
Dr. Scott, 1 mo.		<u>100.00</u>	
	<u>\$1750.00</u>	<u>\$1275.00</u>	
<u>CHILDREN'S ALLOWANCE</u>			
Stearns, Anne	157.00	55.00	
Paul	157.00	55.00	
Thornton	157.00	55.00	
Marial	<u>157.00</u>	<u>55.00</u>	
	668.00	182.00	
<u>TRAVEL ALLOWANCE</u>			
Dr. & Mrs. Stearns and 4 children to U.S.			1740.00
Dr. Scott to field			435.00
Louise Heinburger to U.S.			435.00
Miss Booth to U.S.			<u>435.00</u>
	<u>\$2,418.00</u>	<u>\$1,407.00</u>	<u>\$5,045.00</u>
Less 10%	241.80		
Totals	<u>\$2,176.20</u>	<u>\$1,407.00</u>	<u>\$5,045.00</u>

SUMMARY

H.A. & C.A. with out.....	\$2,176.20
H.R.H.A. & C.A. no out.....	1,407.00
Travel.....	<u>5,045.00</u>
NET CLASS II	\$8,628.20

UNIVERSITY
JUN - 5 1933
JOINT OFFICE

0643

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UNIVERSITY OF CHICAGO
1933-1934

CLASS II. MISSIONARIES NOT ON FIELD

Travel	No Out	FOR Out	HOME ALLOWANCE
	H.A.A.C.A.	H.A.A.C.A.	Dr. Scott, I mo.
	1,000.00		Dr. & Mrs. Stearns, 11 mo 1750.00
	175.00		Mrs. J. B. Neal, H.R.
	100.00		
\$175.00		\$175.00	
			CHILDREN'S ALLOWANCE
			Mrs. Anne Stearns
	25.00	187.00	Paul
	25.00	187.00	Thompson
	25.00	187.00	Mary
	25.00	187.00	
\$132.00		\$688.00	
			TRAVEL ALLOWANCE
			Mrs. Booth to U.S.
			Louise Helmsinger to U.S.
			Dr. Scott to field
			4 children to U.S.
			Dr. & Mrs. Stearns and
1750.00		\$2,418.00	
432.00		241.80	
432.00		\$2,176.20	
\$3,042.00	\$1,407.00	\$2,176.20	TOTAL

SUBTOTAL
 H.A.A.C.A. with out.....\$2,176.20
 H.A.A.C.A. no out.....1,407.00
 Travel.....2,042.00
 NET CLASS II \$5,625.20

UNIVERSITY OF CHICAGO
 JUN - 2 1933
 JOINT OFFICE

0644

RENTING EMISSION

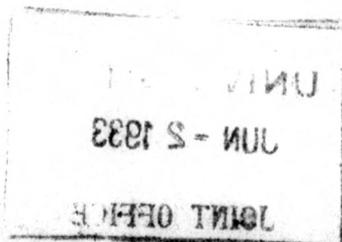
1933-1934

RENTING CHRISTIAN UNIVERSITY

		<u>Subject 20% Out</u> <u>Max.</u>	<u>No Cut</u> <u>Gold End.Int.</u>
CLASS VIII EDUCATIONAL		\$24,700.00	\$1,740.50*
	Less 20%	4,940.00	
	Net Totals	<u>\$19,760.00</u>	<u>\$1,740.50*</u>

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University account:

General Endowment Fund - \$55,651.78	\$1,466.07
Elizabeth Armstrong Oliver Fund - \$5,000.	180.00
Van Cleave Memorial Fund - \$1,250.	50.00
Fund "In Memory of Three Christian Mothers" - \$1,255.71	50.25
Glee Kelsey Hughes Memorial Fund - \$350.	14.00
Lucy Kent Scholarship Fund - \$1,000.	40.00
	<u>\$1,740.50</u>



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SHAWTUNG MISSION

1933-1934

SHAWTUNG CHRISTIAN UNIVERSITY

No Out	Subject 20% Out		<u>CLASS VII EDUCATIONAL</u>
Gold Sub. Int.	Mex.		
\$1,740.30*	\$24,700.00	Less 20%	
\$1,740.30*	\$18,760.00	Net Total	

*Total of endowment interest at 4% on the following funds, this interest being paid to the Bankers Trust Company, New York for the University accounts:

\$1,468.07	General Endowment Fund - \$22,821.78
120.00	Elizabeth Armstrong Oliver Fund - \$5,000.00
30.00	Van Clave Memorial Fund - \$1,250.00
30.22	Fund in Memory of Three Christian Mothers - \$1,252.71
14.00	Geo Kelsey Haynes Memorial Fund - \$350.00
40.00	Lacy Kent Scholarship Fund - \$1,000.00
<u>\$1,740.30</u>	

UNIVERSITY
 JUN - 2 1933
 JOINT OFFICE

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original in Yenching files

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
New York

SHANTUNG

March 17, 1933

INDEXED

Mr. B. A. Garside
150 Fifth Avenue
New York, N.Y.

Dear Mr. Garside:

The Presbyterian Board finds it necessary to make a further reduction of 10% in its appropriations, or, in other words, a straight 20% from the appropriations of 1931-32, covering the work and missionaries on the field, for the fiscal year beginning April 1, 1933. This will affect our appropriations to Yenching, Shantung, and Nanking Universities, reducing these appropriations, beginning April 1, 1933, to the following amounts:

Yenching University - Men's Section	Gold \$2,800
<u>Shantung University</u>	Mex. 19,760
Nanking - University proper	Gold 3,200
" - Hospital	Gold 640

The grants for Yenching Women's College and Ginling, which were not reduced last year, will in all probability be reduced this year. Whether a 10% or 20% will apply will be determined later.

The interest on the endowment funds held by the Board for Shantung University will most likely be reduced from 4-1/2% to 4%. The rate of interest, however, cannot be definitely determined until a little later.

Very sincerely yours,

/s/ G. T. SCOTT

0647

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Dr. George T. Scott
March 28, 1955

SHANTUNG

University of
mission bodies, and to a less extent, the Western members of the
for him to exercise the necessary influence among the supporting
Chinese president could possibly be, it would be difficult to
spend all his time on the campus and is as efficient as any
head of the institution. Even though Dr. King Chai is not to
unify, and at the same time to work with and under the Chinese

Shantung Christian University

March 29, 1955.

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

I am grateful to you for sending me a copy of your letter of March 27th addressed to Dr. Carson, and also for letting me see his letter of February 19th. I have had this letter copied for our files, and am returning the original herewith.

Dr. Carson's letter emphasizes again the gravity and urgency of the three fundamental problems now confronting Cheeloo. I would arrange these problems in ascending order of importance as follows:-

- 1. Organization.** From at least four quite independent sources I have recently received comments on the cumbersome nature of our Cheeloo organization. For many years there has been an increasing conviction on the field that it is almost impossible to work efficiently with our hopelessly complex organization. Between a dozen missions on the field, the same number of missions at the home base, the Board of Directors, and the two Sections of the Board of Governors, so much energy must be expended in trying merely to set machinery in motion, that nothing is left for productive work. The situation becomes even more hopeless when individual missions begin to interfere in University affairs, or to withdraw their contributions in cash and personnel because of petty differences. I am afraid that Dr. Houghton's very pointed remarks on this subject at our conference last Friday have altogether too much justification, though I am not basing my opinion on what he said so much as I am my more direct sources of information on the campus itself.
- 2. Administration.** For almost ten years Cheeloo has been suffering very seriously from lack of any strong and permanent administrative head. We have had a constant succession of excellently qualified men passing through the President's Office, but no one has remained in that position long enough to build up a vigorous and efficient policy. With the shift of responsibility to our Chinese colleagues, the primary need has changed somewhat. What is required now is a Westerner who will serve in the office of vice-president, or provost, or whatever other designation we may wish to give. Such a man must be able to weld the supporting missions and the Western staff of the University into a greater

0648

March 29, 1955.

unity, and at the same time to work with and under the Chinese head of the institution. Even though Dr. King Chu is able to spend all his time on the campus and is as efficient as any Chinese president could possibly be, it would be almost impossible for him to exercise the necessary influence among the supporting mission bodies, and to a less extent, the Western members of the University staff.

If we can only get the right Westerner to work with our Chinese President in the field of administration, many of the present problems arising from our complexity of organization will fade in the background.

5. Finance. While Dr. Carson counts the problem of finance as of secondary importance, I would place it first among our Cheeloo difficulties. It is too much to ask the crew of a vessel to carry on in a friendly and orderly manner, when everyone is slowly dying of starvation. This is the spectacle now presented at Cheeloo. For a number of years there has been a steady decline in income from practically every source. Only a part of this decline is due to the present economic depression. Our Cheeloo Board of Governors has never yet done anything significant on its most fundamental task - that of providing adequate support for the institution for which it is responsible. If, either through our individual efforts, or through the Associated Boards, we could obtain the funds necessary to enable Cheeloo to carry on effectively the program it is asked to do, there would be a transformation of the present feeling of profound discouragement and pessimism. There would be every reason to expect that our staff and administration would go forward with a new courage and enthusiasm that would overcome most of the difficulty which now seems so hopeless.

I certainly hope that at the forthcoming meetings of the North American Section and of the full Board of Governors, we will give some serious study to these problems..

Very cordially yours,

B. A. Garside

BAG:PW

Enc.

0649

C
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P
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CHEELOO UNIVERSITY
Tsinan, Shantung
China

February 19, 1933

Dr. George T. Scott
Board of Foreign Missions
156 Fifth Avenue
New York City

Dear Dr. Scott:

Last summer a letter from Mr. Trull informed us that the church at Cambridge Springs in Pennsylvania has assumed a portion of our support. This notice came at the beginning of a busy year and I have had little time for writing but have tried to keep them supplied with material of various kinds. Just now I am taking time to write to all of my supporting churches: at Englewood, N. J., Cambridge Springs, and Endicott, N. Y. A copy of the letter to Cambridge Springs is enclosed. This is in accordance with Mr. Trull's request that we supply you with copies of such correspondence. The letters to the other churches are very similar.

A copy of the report of the Lungshan project (in Chinese) is also being mailed directly to your office, although it may not be of much practical use. Even if you could read the report there would not be much of inspiration in it, for it is a matter-of-fact summary of just what we are doing to date with a little of the plans for the future. It was produced largely to answer questions asked locally.

The work of the whole university is going forward on an even keel. One of the most encouraging features has been the steady growth of local interest in the institution and the beginning of financial support from Chinese sources. On the other hand, there is a great need for a clear and united policy. It was most unfortunate that President Chu had to be away at this time. This institution has some splendid people in it, both Chinese and foreign, but no university can develop new policies with the president absent. Everyone is working hard and loyally, but there is no point of coordination.

I feel the situation in a special way, for the rural program depends upon a cooperative effort by the whole institution. The only other way to do it would be by a separate Rural Life Department, or a similar development, which no one is advocating at the present. However, we are making steady progress. The various scattered efforts at village service are being brought together into one extension program, and a start has been made at having this serve as a base for a training program. A number of the students are interested and not a few have already entered rural work with some professional enthusiasm. Within the university we have built up several strong courses for training. In the direction of agricultural improvement a cooperative program has been set up with the University of Nanking.

If this were ten years ago we might be very well satisfied with the progress made. At the present time there seems to be room for serious

0650

2/19/33

misgivings. The demand upon all mission universities is so definitely for concentration and coordination, that we are not justified in keeping on with a comparatively feeble effort toward specialized rural training if it can be done better elsewhere. However, whenever these thoughts come to me, there always arises the reflection that here are the students who are the logical material for rural workers. In the way of specialized courses, I think that Yenching is doing much better than we are, especially in Rural Sociology. In Rural Economics they also have Professor Tayler. The P.U.M.C. is going ahead in Public Health. Rather than have two competing developments, I think all of us who are on the mission staff at Cheeloo would rather be transferred to Yenching, and have that made the center for mission rural work in North China. The difficulty is, however, that Yenching has such a large group of overseas students or other from wealthy homes, that they are too far removed from actual country life to furnish good material. A comparatively small number may become specialists in Rural Sociology, or similar fields, but the whole setting of Yenching is against producing any large number of graduates to go out into the smaller places where the real job is to be done.

I have been trying to look at the matter in the large, with no consideration for my personal feelings, and I am glad to say that so far personalities have not entered in to complicate the problems as sometimes happens. We are all in earnest about wanting to do the right thing, if we can only see what that is, and have the proper leadership to work it out.

As I look over the situation it seems to me that, apart from Medicine, Cheeloo is tending toward two fields -- Applied Sciences and a strong Department of Chinese. These are the things in which Dean Linn is especially interested, and he is showing signs of real leadership in these directions. The last thing I would wish to do would be to complicate the matter by trying to develop a rural program which would run counter to these policies. As a matter of fact, it seems to me that they would fit in together very well, but the rural work needs some professional field through which it can function. The logical place for this is in Education, with strong supporting courses in Sociology, Economics, and Biology. The last-mentioned department is already taking steps in this direction. In the social sciences we need two new men, one of whom might be a foreigner. It is in Education that the most critical problem arises. At the present time this department is being given little support although it has a very active group of students. If President Chu can come back -- as he has definitely promised to do -- I hope that he can give special attention to this department. If Cheeloo could get together on a program which might include the three main lines (i.e., Applied Sciences, Chinese, and Education for two Colleges of Arts and Sciences,) which I have mentioned, it seems to me we might enter a new era of service to China and to the church. Finances are an ever-present problem, but I am convinced a secondary one.

Within this framework, by cooperating with Nanking, and with other agencies through which Cheeloo might act as a center for the province, we might move forward to make a special contribution in Education, a part of which could be designed especially for the rural districts. If the Medical School can secure a Public Health man and start this work, it will be an invaluable addition. One of the encouraging things is the interest in the School of Theology, which has the nucleus for a strong Country-Church Department, and which is anxious to cooperate.

0651

Dr. George T. Scott

-3-

2/19/33

This letter has rather run away with me. Perhaps I have written too freely. However, there is nothing in it of criticism, although it may be that I have mistaken the trends, it represents a fair summary of the situation as I see it at the present time. I wonder if you would mind sharing it with Mr. Garside. Otherwise, it should be regarded as an expression of personal opinion not intended for general circulation.

Having written so much about Cheeloo, I shall not cumber the final paragraph by any feeble effort to describe the political outlook, which is an everpresent cause for concern. Locally the situation is quiet. If the western powers can keep their heads, and not repudiate sober leadership for ill-balanced politicians, I have confidence that the new world spirit will triumph, no matter what the military party in Japan may do temporarily.

Very cordially yours,

/s/ ARTHUR L. CARSON

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0652

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

March 27, 1933
ack 3/29

Dr. A. L. Carson,
Cheeloo University,
Tsinan, Shantung,
China

COPY FOR MR. GARSIDE

SHANTUNG

Dear Dr. Carson:

INDEXED

I am indebted to you for your letter of February 19 relating chiefly to the rural program of Shantung Christian University and the copy of your letter of the same date to the pastor of your supporting Church at Cambridge Springs, Pennsylvania; this latter letter I am passing on to the Bureau of Foreign Information of our Board. The letter to me regarding the rural program you asked me to share with Mr. Garside and I am sending it across the street to him today with a copy of this my acknowledgment.

We appreciate your giving such a clear analysis of the general situation at Cheeloo as it appears to you and of the relationship of this rural program with its total program and with the general rural opportunity and need for rural training service which is a special field of responsibility for Cheeloo University. It is easy to see how the absence of President Chu could weaken the forces of centralization which are essential to the unity of a large institution and would at the same time make it more difficult to transfuse the new rural ideology and method into the whole purpose, life and outreach of the institution. We have understood that Dr. Chu was quite favorable to a ruralizing of the University's objectives and trends and consequently his presence will be greatly missed in the efforts along this particular line.

In passing your letter on to Mr. Garside I venture to suggest to him that he share its contents with the Shantung Board of Governors which is to meet in New York in about three weeks.

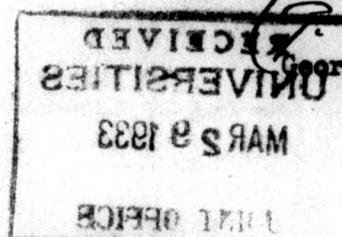
Our condolences go to Mrs. Carson and you in your sorrow at the recent death of her dear father. I wrote Mrs. Carson a personal note from home yesterday expressing my full sympathy with her in her bereavement. We have known that Mrs. Carson's father was ill for a long time so it is possible that his passing away was not unexpected. Mrs. Carson's sister telephoned the news of the death to the office and it was dispatched by cablegram direct to you in Tsinan. Today we have received a cabled reply which is being passed on to the family.

Trusting that we may receive other helpful letters from you from time to time, I remain with warmest personal regards to Mrs. Carson and yourself,

Very sincerely yours,

(G. T. Scott)
George T. Scott

GTS-NMF
Copy to Mr. Garside



0653

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

March 27, 1933

COPY FOR MR. GARSID

Dr. A. L. Carson,
Cheeoo University,
Tainan, Shantung,
China

SHANTUNG

INDEXED

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Very sincerely yours,

George T. Scott

RECEIVED
UNIVERSITIES
MAR 29 1933
UNIT OFFICE

GTS-MHF
Copy to Mr. Garside

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Bankers Trust Company
16 Wall Street
New York City

April 6, 1933.

Dear Mr. Garside:

Much as I personally regret taking the step, I must tender herewith my resignation as a member of the Board of Directors and Executive Committee of Shantung Christian University. My efforts to be really helpful, or to even attend meetings, have proved to be a farce as, under the conditions that now exist, my time is of necessity more and more spent on my duties here.

I wish you would express to the members of the Board my sincere regret, but I never have liked the role of dummy directors where I have seen others occupying that position, and I like it still less where I am concerned.

Very sincerely,

/s/ Henry H. Cochran

Mr. B. A. Garside, Secretary,
Shantung Christian University,
150 Fifth Avenue
New York City

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(Pres. Bd.)

SHANTUNG

INDEXED

Shantung Christian University

May 6, 1933.

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

I am enclosing herewith a copy of the letter we received from Mr. Henry J. Cochran several weeks ago, and also a copy of the letter we are writing him today.

In view of Mr. Cochran's definite wish to be relieved of responsibility on the Cheeloo Board of Governors, I presume that the Presbyterian Board will not re-elect him for another four-year term, unless you are able to get in personal touch with him and can persuade him to carry on. Mr. Cochran is an exceedingly valuable man, and even if he could not be active just now, we would all welcome keeping him on the Board, with the hope that a little later on we could again secure his active cooperation.

If Mr. Cochran is not to be re-elected, it might be worthwhile to be looking about for someone to succeed him. I have not given very serious thought to this question, but two suggestions come at once to my mind:-

1. Dr. Samuel Cochran. He is now living in New York City, and could probably give a certain amount of time to the work of the Cheeloo Board. Through him we might continue to hold the interest of Mr. Henry Cochran, and also other members of the Cochran family.
2. Dr. Hugh Chaplin. Dr. Chaplin is ^{vigorously} generally interested in Cheeloo from the medical angle and has assured both Dr. Annie V. Scott and myself on various occasions that he would be happy to assist in any way that he can.

I am sure that a number of other names will at once occur to you. We should study with a great deal of care the various possibilities that present themselves, for it is vitally important to the success of our Cheeloo work that we secure more active members on our North American Section.

Very cordially yours,

B. A. Carside

BAG:PW
Enc. 2

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SHANTUNG

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

APPROPRIATION LETTER 1933-1934

BOARD GENERAL LETTER

No. 49

May 2, 1933

TO THE MISSIONS:

You have already been advised in General Letter No. 48, March 10, 1933, of the deeply regretted necessity of reducing the appropriations for 33-34 (1) by a cut of 20% on Class I appropriations for 31-32 (except children's allowances), (2) by a division of the gains in exchange on account of field salaries, (3) by the postponement of furloughs save in case of health necessity or other imperative considerations, (4) by a cut of 20% on Classes V-X appropriations for 31-32, (5) by some curtailment in home administration and promotion, (6) by limiting, though not discontinuing, the appointment of new missionaries.

At a later meeting of the Board, on March 20th, further action was taken, as follows:

The Board gave further consideration to the financial problems connected with the budget for the year beginning April 1st, 1933, and it was voted:

1. To advise the Missions and the missionaries on furlough, that it would be necessary to effect a reduction of 10% in the furlough salaries, beginning June 1st, 1933.
2. To advise the Missions and the missionaries at home on furlough that a single reduction of 10% alone would be necessary in the full regular allowances for children in the two lower age groups, beginning June 1st, 1933, no reduction to be made in the case of children in the older age group—between the ages of 16 and 21.
3. To assure the Missions and the missionaries on furlough that if, as the year goes on, the financial conditions should warrant, these reductions would be cancelled and, if possible, the full amount restored as from June 1st, 1933. At the same time no such assurance can be given and it will be necessary to go forward on the assumption that these reductions will have to continue through the year.
4. That it be understood that the missionaries now at home on furlough will return to the field at the normal period with the exception of any special cases where missionaries should remain longer for deputation work or should perhaps turn to service in the home field.

In view of a report of a Conference of representatives of the Boards, the General Council and the Officers of the General Assembly, it was voted that all salaries in the offices of the Board, except those of persons receiving \$16.00 per week or less, should be reduced 10% until further action.

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MAY 2
1933

At its meeting on May 1st the Treasurer presented the following report for the fiscal year 1932-33:

"The Board has closed the fiscal year, 1932-1933, with a deficit of \$347,670.73. The receipts from living donors for the work of the Board have fallen off \$811,000 as compared with a year ago, and were it not for very large savings effected and for certain actions of the Board, the deficit would have been very materially larger. The Board has made available for the budget of the year everything that could wisely be so applied, moneys that in ordinary years it would have funded or used for new work. It has funded only such sums as it was under obligation to fund by the terms of the gift. Everything has been turned to the one purpose of meeting the obligations of the original appropriations of the year, such as the \$115,000 from a very exceptional annuity gift, and the \$40,000 back interest upon a Board loan to the Shanghai Press, paid this year from the sale of the Press property.

"For the first time the officers of the Board have been obliged to ask the Board for authority to carry forward a deficit and not provide for it in the coming year's budget. Without its inclusion, if expenditures are to be brought within probable income, a reduction in expenditures of over \$600,000 must be made. Not within the knowledge of anyone living has there been such a grievous task laid upon the Board. We must realize also that it will be no light load to carry a deficit of one-third of a million dollars.

"The following table shows the extent and seriousness of the falling off in the contributions of living donors:

<i>Fiscal Year Ending</i>	<i>Churches</i>	<i>Women's and Y. P. Organi- zations</i>	<i>Sabbath Schools</i>	<i>Miscel- laneous</i>	<i>Total Living Donors</i>
March 31, 1932	\$1,659,985.54	\$1,215,221.14	\$144,882.70	\$229,451.71	\$3,249,541.09
" 31, 1933	1,202,410.73	996,339.87	96,587.43	142,881.73	2,438,219.76

In 1929-30 the decrease from the preceding year was \$192,500 or 5½%.
 In 1930-31 the decrease from the preceding year was \$270,000 or 7½%.
 In 1931-32 the decrease from the preceding year was \$373,000 or 10 1/3%.
 In 1932-33 the decrease from the preceding year was \$811,000 or 25%.
 \$693,554 for the regular budget
 117,767 in special gifts

"The decrease for the past four years has been \$1,650,000.00 or 40%."

The fiscal year, 1932-33, has now ended, accordingly, with a deficit of \$347,670.73. The Board has undertaken to carry this deficit forward without charging it against the budget of the new year, and has authorized a total budget for the year of \$2,962,947.54, based on the assumption that the receipts from living sources in 33-34 will be \$2,311,251, the amount received toward the regular budget in 32-33 (\$2,438,219.76 less \$126,968 received for extra purposes). This amount, however, was \$693,534 less than the amount of the preceding year 31-32. It is a bold act of faith to go forward on this basis but the Board has decided to do so rather than to impose a further cut of 35% as would be necessary if the deficit were to be cared for, and if the receipts were to be estimated on the supposition of a further decrease proportionate to the decrease of last year. If such a decrease occurs, and if no special gifts are received for the deficit, the shortage at the end of the year 33-34 will be a million dollars.

There is a further grave element of uncertainty due to the exchange situation. A decline in the value of the American dollar below the rates which have been used in calculating these appropriations will increase the expenditures. If the value of the American dollar should be cut in two, as is proposed by some, the result would be absolutely disastrous to the budget as it has been set up. Even a variation of a few points would involve a heavy loss. The arbitrary rates of exchange which were determined a month ago coincide today almost exactly with current rates. There is, accordingly, no margin of safety and great likelihood of largely increased costs of native currency. There has been much discussion as to whether the rates should not be changed, but the difficulty is that with present uncertainties no one can tell what the actual rates for the coming months will be. They have, therefore, not been changed. It is understood, however, that the income on endowment funds and on the Harkness Evangelistic Funds will be drawn as usual through the year and not in advance, and that if current rates at any time would make the cost to the Board more than the cost at the arbitrary rate, the payments are to be made at current rates.

It will be evident to the Missions that all of us will have to labor together with new faith and prayer to enable the Church to realize the gravity of the situation and to avert such a disaster.

0658

MAY 2
1933

I.

The following table will show the actual receipts for the regular budget from all sources in 1931-32 and in 1932-33, together with the estimated receipts for 1933-34, assuming that the receipts from living sources for the regular budget in 1933-34 will show no further loss but will be the same as in 1932-33:

	Actual 1931-32	Actual 1932-33	Estimated 1933-34
1. Receipts Living Sources:			
Churches	\$1,584,739 42	\$1,177,319 72	\$1,177,319 72
Sunday Schools	83,719 36	73,307 50	73,307 50
Women's & Y. P. Organizations	1,165,931 20	955,019 65	955,019 65
Individuals	170,415 32	105,604 39	105,604 39
Totals—Living Sources	\$3,004,805 30	\$2,311,251 26	\$2,311,251 26
2. Legacies	276,883 00	125,000 00	125,000 00
3. Income from Invested Funds	350,154 00	353,005 00	264,000 00
4. Rentals on 156 Fifth Avenue	35,455 82	23,050 00	20,000 00
5. Interest on Bank Balances	10,825 66	7,356 00	6,000 00
6. Annuities	22,102 00	51,303 00	36,685 00
7. From Harkness Evangelistic Expansion Fund	25,000 00	25,000 00	50,000 00
	\$3,725,225 78	\$2,895,965 26	\$2,812,936 26

II.

At its meeting on May 1st the Board took under careful consideration the whole financial situation and in reliance upon God and with confidence in the loyalty and devotion of the Church approved the following budget for the year 1933-34 set down in comparison with the expenditures for 31-32 and the appropriations and expenditures for 32-33:

	Expenditures 1931-32	Expenditures 1932-33	Appropriations 1932-33	Appropriations 1933-34
Class I	\$1,419,113 00	\$1,279,443 00	\$1,379,607 00	\$1,145,178 30
Class II	653,361 00	556,951 00	615,870 00	443,902 32
Classes V-X	913,787 00	693,729 00	859,500 00	658,805 45
Pension Premiums	96,494 00	97,964 00	90,000 00	99,500 00
Pension Supplements	28,341 00	38,475 00	33,000 00	43,000 00
Work in Europe	10,000 00	9,000 00	10,000 00	8,000 00
Class III	96,655 00	88,061 00	80,000 00	42,000 00
Emergency Health	52,870 00	40,891 00	55,000 00	45,000 00
Cooperative Work—Field ..	13,593 00	10,865 00	12,894 00	9,349 50
Purchasing & Shipping Dept.	15,585 00	14,777 00	15,000 00	15,000 00
Wooster Homes	573 00	835 00	1,000 00	1,000 00
Orphans of Missionaries	9,453 00	10,657 00	9,000 00	10,000 00
Administration & Promotion.	420,164 00	385,095 00	388,958 00	365,200 95
General Council	112,262 00	103,824 00	107,000 00	40,000 00
Annual Report	6,141 00	4,508 00	6,000 00	4,500 00
Cooperative Work in U. S. A.	12,456 00	11,759 00	12,455 00	10,499 74
Decennial Conference	19,736 00
Interest on Loans	10,065 00	10,000 00
Interest on Deficit	12,000 00
	\$3,880,584 00	\$3,356,899 00	\$3,675,284 00	\$2,962,936 26
Estimated Savings Classes I and II	150,000 00
				\$2,812,936 26

III.

The following tables show the distribution of appropriations for Classes I and II with all the reductions effected, as indicated on the first page of this letter. The Class II figures assume that approximately one-third of the furloughs due will have to be taken either for health or for other imperative considerations. If less than one-third of the furloughs are taken, there will be a corresponding saving; if more than one-third are taken, there will be a corresponding shortage that will have to be met by the Board.

0659

MAY 2
1933

CLASS I	<i>Asked</i>	<i>Deductions</i>	<i>Net Appropriations</i>
Japan	\$ 79,806 85	\$14,775 72	\$65,031 13
Chosen	169,678 35	29,119 88	140,558 47
China			
Central China	48,637 00	8,558 90	40,078 10
China General	22,794 00	4,056 70	18,737 30
Hainan	23,194 00	4,127 10	19,066 90
Hunan	33,215 00	5,909 70	27,305 30
Kiangnan	51,300 00	9,150 80	42,149 20
North China	56,303 00	9,270 70	47,032 30
Shantung	100,220 00	17,071 40	83,148 60
Shantung University	20,790 00	3,529 20	17,260 80
South China	48,302 00	8,716 10	39,585 90
Yunnan	12,130 00	2,015 70	10,114 30
Philippines	96,220 01	17,597 53	78,622 48
Siam	83,537 30	14,485 49	69,051 81
India			
India Council	1,099 00	219 80	879 20
Persia	123,255 25	22,032 37	101,222 88
Punjab	93,561 02	16,539 45	77,021 57
West India	67,360 33	11,693 55	55,666 78
North India	90,475 99	15,745 90	74,730 09
Agri. Institute	6,385 00	1,110 40	5,274 60
Mesopotamia	12,132 00	1,213 20	10,918 80
Syria	55,013 33	10,094 99	44,918 34
West Africa	69,140 00	12,160 22	56,979 78
Latin America			
Central Brazil	15,290 83	2,830 27	12,460 56
Chile	35,024 03	6,264 44	28,759 59
Colombia	34,109 24	6,288 95	27,820 29
Guatemala	19,181 66	3,339 13	15,842 53
Mexico	32,133 00	5,958 18	26,174 82
South Brazil	32,899 00	5,360 47	27,538 53
Venezuela	10,707 50	2,024 83	8,682 67
New Children	6,000 00	6,000 00
	\$1,549,894 69	\$271,261 07	\$1,278,633 62
Less Estimated Exchange Savings account of Median Rate			133,455 32
Total Net Appropriations			\$1,145,178 30

CLASS II	<i>Asked</i>	<i>Deductions</i>	<i>Net Appropriations</i>
Japan	\$21,731 68	\$2,105 50	\$19,626 18
Chosen	51,909 99	13,017 33	38,892 66
China			
Central China	14,468 56	3,472 60	10,995 96
China General	8,856 00	758 60	8,097 40
Hainan	13,818 50	3,573 34	10,245 16
Hunan	12,265 00	3,820 70	8,444 30
Kiangnan	15,137 83	1,955 08	13,182 75
North China	17,624 00	2,685 60	14,938 40
Shantung	31,300 50	10,431 50	20,869 00
Shantung University	10,875 00	3,021 80	7,853 20
South China	22,872 50	5,075 00	17,797 50
Yunnan	3,725 00	157 50	3,567 50
Philippines	20,978 34	3,966 23	17,012 11
Siam	38,037 50	4,440 37	33,597 13
India			
North India	25,650 99	2,684 49	22,966 50
Punjab	37,498 65	8,608 97	28,889 68
West India	17,955 28	4,244 58	13,710 70

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MAY 2
1933

CLASS II (Continued)	Asked	Deductions	Net Appropriations
Persia	\$51,955 99	\$10,103 67	\$41,852 32
Syria	6,401 00	1,198 33	5,202 67
West Africa	56,776 16	11,730 45	45,045 71
Latin America			
Central Brazil	11,346 25	2,525 22	8,821 03
Chile	13,609 59	2,611 63	10,997 96
Colombia	13,647 51	2,766 67	10,880 84
Guatemala	5,605 84	386 94	5,218 90
Mexico	13,910 00	2,636 08	11,273 92
South Brazil	13,805 00	2,548 83	11,256 17
Venezuela	700 00	33 33	666 67
Chinese, Japanese & Koreans in U. S.	1,000 00	1,000 00
Cables	1,000 00	1,000 00
	<u>\$554,462 66</u>	<u>\$110,560 34</u>	<u>\$443,902 32</u>

On the supposition that it will be the wish of parents on the field, the Treasurer's office in New York will pay children's allowances in America on the reduced basis determined by the action of the Board on March 20, 1933, reported on the first page of this letter. If missionaries desire any additional payment on their own account to be made to children in the United States, will they please advise the Treasurer of the Board immediately?

IV.

The following table shows the distribution of the appropriations for 1933-34 for Classes V-X with the 20% reduction effected. The figures include the continued grants from the Harkness Evangelistic Fund, calculated at the arbitrary rates of exchange for the year:

CLASSES V-X

Japan	Yen	139,949.60	Gold Grant	\$6,120.00
Chosen	Yen	134,519.44		
China				
Central China	Mexicans	48,057.34	" "	5,200.00
China General	"	113,414.40	" "	7,340.00
Hainan	"	23,129.60		
Hunan	"	42,272.35		
Kiangnan	"	76,447.30	" "	7,215.00
North China	"	45,607.62	" "	5,300.00
Shantung	"	105,827.68		
Shantung University	"	19,760 00	" "	1,740.30
South China	"	63,188.80		
Yunnan	"	9,471.20		
Philippines	Pesos	68,136.80		
Siam	Ticals	104,663.17		
India				
India Council	Rupees	42,611- 9-8		
North India	"	182,221-13-6		
Punjab	"	206,204-11-2		
West India	"	94,220- 5-0		
Allahabad Agri. Inst.	"	1,200- 0-0	" "	2,000.00
Persia	Tomans	75,983.28		
Mesopotamia	Gold	6,147.00		
Syria	Gold	44,160.19		
West Africa	Gold	30,156.60		
Latin America				
Central Brazil	Milreis	55,142.87		
Chile	Pesos	159,692.80		
Colombia	Gold	17,678.80		
Guatemala	Gold	9,068.00		
Mexico	Pesos	77,666.71	" "	450.00
South Brazil	Milreis	73,762.971		
Venezuela	Bolivars	35,600.37		

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MAY 21 1933

The 20% reduction indicated in these figures has been made on the basic appropriations for 1931-32. The Harkness Fund has not been cut. On the contrary, due to the favorable rate of exchange in most cases, it has increased the amount that would otherwise have been appropriated. The interest rates on the endowment funds have been reduced from 4½% to 4%.

V.

The appropriations under the two headings of Cooperative Work are hereby made as follows, these items having been reduced in equitable proportion:

COOPERATIVE WORK—FIELD

	1933-34
Anglo-American Committee	\$ 400 00
Le Nueva Democracia	1,377 00
The Committee on Cooperation in Latin America	4,414 50
Christian Literature Committee	200 00
Mountain Rest	450 00
Chicago Apartments	150 00
Ventnor Homes	450 00
Missionary Review of the World	425 00
International Review of Missions	385 00
Moslem World	48 00
Literature Program for Christian Education (in Latin America)	800 00
Bureau of Christian Literature in Africa	150 00
	\$9,349 50

COOPERATIVE WORK—U.S.A.

General Account

China Union Universities	\$ 856 64
Missionary Education Movement	1,895 20
Committee of Reference and Counsel	6,759 90
Foreign Missions Conference	88 00
Federation of Women's Boards	225 00
International Institute of African Languages and Cultures	180 00
International Association Agricultural Missions	45 00
Foreign Students in America	450 00
	\$10,499 74

VI.

A year ago the Appropriation Letter stated that "there has been no time within the memory of the present members or officers of the Board when the problem of receipts and appropriations has been so difficult as this year." This was true then. It is far more true today. Never in the history of the Board have we faced such a grave situation. We can only work together in prayer and faith in the brave hope that the Church may be able and willing to provide what is absolutely necessary if the work a year hence is not to be reduced by a still more radical curtailment. It may well be that by the autumn there will be assurance of a brighter time but on the other hand the Board and the Missions may have to be prepared then to effect further economies without waiting for the next year. Against this contingency let us unitedly watch and work and pray.

Very faithfully yours,

ROBERT E. SPEER
 CLELAND B. McAFEE
 GEORGE T. SCOTT
 JOHN A. MACKAY
 MISS IRENE SHEPPARD
 RUSSELL CARTER
 MISS HELEN KITTREDGE

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1933

The total appropriations now assigned to the Shantung Christian Univ. Mission are for
 Classes I and II (gold) \$25,114.00 (later \$25,167.00)*.....and for the Native Work
 Classes V to X\$19,760. Mex - \$1,740.30 U.S.

It should be noted that this grant includes all income from any invested funds held by the Board in
 trust for the Mission or for any part of its work. The native work appropriations now made for your Mission
 and reported above include the following items of such income from endowment:

General Endowment Fund - \$36,651.76 @ 4%	\$1,466.07
Elizabeth Armstrong Oliver Fund - \$3,000. @ 4%	120.00
Van Cleve Memorial Fund - \$1,250. @ 4%	50.00
Fund "In Memory of Three Christian Mothers" - \$1,255.71m @ 4%	50.23
Cleo Kelsey Hughes Memorail Fund \$350. @ 4%	14.00
Lucy Kent Scholarship Fund - \$1,000 @ 4%	40.00
	<hr/>
	\$1,740.30

* The Class I appropriations do not include any deduction on account of the
 median exchange rate plan to be used in Class I payments - the total as given
 on page 4 of this letter is simply an estimate for all Missions.

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(Pres. Bd.)

SHANTUNG

INDEXED

Shantung Christian University

May 8, 1935.

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

On March 7, 1935 Dr. Charles A. Stanley, Dean of the School of Theology wrote me in regard to the request from the School of Theology to the Presbyterian Board for the appointment of Miss Catherine S. Vance to the staff of the School of Theology in the Department of Religious Education. In making this request, the School of Theology proposes that the Presbyterian Board assign Miss Vance to the place in its quota at Cheeloo for which L.C. \$5,000.00 has, for a number of years, been paid to the School of Theology. While the loss of these \$5,000.00 will materially add to the serious financial difficulties with which the School of Theology is already struggling, they feel that Miss Vance is so urgently needed as to justify the sacrifice.

As you know, Dr. Luella Miner is planning definitely to retire in the near future. She has been rendering such an invaluable service both in her relationship of the work of the Woman's Unit, and also in her teaching work in the field of Religious Education, that her going will leave a very serious vacancy in our Cheeloo staff. The field hopes that Miss Vance will be able to carry on in an excellent way the service that Miss Miner has rendered in both these fields.

Dr. Stanley informs me that the request for Miss Vance has been passed unanimously by the faculty of the School of Theology. I have also received just today, another letter from him written on April 10th in which he states that the Board of Directors of the School of Theology have endorsed the request for Miss Vance's appointment in the following action:-

"33.1. The Board of Directors requests the Board of Governors to request the Board of Missions of the Presbyterian Church (North) in the U.S.A. to appoint Miss Catherine S. Vance to the staff of the Cheeloo School of Theology in the Department of Religious Education to take up work at the beginning of the school year in September 1935."

This completes all the required formalities from the field in extending this invitation to Miss Vance. While the question of Miss Vance's

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Dr. George T. Scott

-2-

May 8, 1935.

appointment has not yet come formally before the Cheeloo Governors, I am quite sure that they will give it their hearty endorsement. We earnestly hope, therefore, that the Presbyterian Board will see its way clear to make this appointment. We appreciate the problems involved in making new appointments at a time of such serious financial difficulty, but inasmuch as Miss Vance's support involves only a single woman's salary, whereas cash grants for quota vacancies on the Cheeloo staff are computed on the basis of the expenses of a married couple, we trust that this financial question will not prove a serious embarrassment.

Very sincerely yours,

B. A. Garside

BAG:PW
Enc.

CC: Mr. Hadley

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

May 11, 1933
ack 5/18

Mr. B. A. Garside, Secretary,
Board of Governors of
Shantung Christian University,
150 Fifth Avenue,
New York City

SHANTUNG

Dear Mr. Garside:

INDEXED

Thank you for your letter of May 8 relative to the request from the Field Board of Directors of Shantung Christian University for the appointment of Miss Catherine S. Vance to the staff of the Cheeloo School of Theology in the Department of Religious Education. We also have received from Dean Charles A. Stanley correspondence relative to this same matter and I am mailing him a copy of this letter. Inasmuch as the practice, and I believe the correct practice, of the Cheeloo Board of Governors has been that all official correspondence should be routed through the secretary of the Board, I am denying myself the pleasure of writing directly to Dr. Stanley and I am sure he will understand.

The matter which you propose has been informally discussed with my colleagues and it is thought that any formal consideration should be given only if the customary recommendation is received from the Shantung Mission and the China Council. Any Presbyterian member on the Cheeloo School of Theology would be the representative of the Shantung Mission and should certainly occupy that position by vote of the Mission. This would be peculiarly essential in the present situation. For ten or twelve years the Mission has not assigned any representative to the theological department at Tsinan but has approached, at least informally, more than one person for this position. The Mission no doubt would wish to be quite sure in its own mind that whatever representative it might appoint would be a person widely acceptable in this department of the University which is meeting such sharp criticism from a considerable and, I fear, growing section of our Presbyterian group. Personally I am not at all certain that even if the Mission and China Council recommended an assignment to Cheeloo School of Theology that our Board would act favorably upon the field recommendation; however, the matter than being officially before the Board considerable consideration would naturally be given to it. If such recommendation should come through Presbyterian channels on the field I will get in touch with you at once.

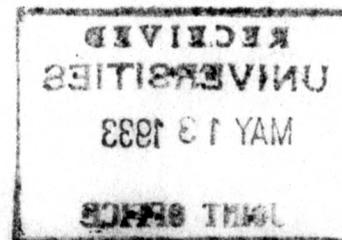
With kindest regards, I am,

Sincerely yours,

G. T. Scott
George T. Scott

GTS-NMF

Copy to Dean Charles A. Stanley
" " China Council



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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

May 11, 1933

Handwritten initials

SHANTUNG

Mr. B. A. Garbide, Secretary,
Board of Governors of
Shantung Christian University,
150 Fifth Avenue,
New York City

INDEXED

Dear Mr. Garbide:

Thank you for your letter of May 8 relative to the request from the Field Board of Directors of Shantung Christian University for the appointment of Miss Catherine S. Vance to the staff of the Cheefoo School of Theology in the Department of Religious Education. We also have received from Dean Charles A. Stanley correspondence relative to this same matter and I am mailing him a copy of this letter. Inasmuch as the practice, and I believe the correct practice, of the Cheefoo Board of Governors has been that all official correspondence should be routed through the secretary of the Board, I am denying myself the pleasure of writing directly to Dr. Stanley and I am sure he will understand.

The matter which you propose has been informally discussed with my colleagues and it is thought that any formal consideration should be given only if the customary recommendation is received from the Shantung Mission and the China Council. Any Presbyterian member on the Cheefoo School of Theology would be the representative of the Shantung Mission and should certainly occupy that position by vote of the Mission. This would be peculiarly essential in the present situation. For ten or twelve years the Mission has not assigned any representative to the theological department at Tainan but has approached, at least informally, more than one person for this position. The Mission no doubt would wish to be quite sure in its own mind that whatever representative it might appoint would be a person widely acceptable in this department of the University which is meeting such sharp criticism from a considerable and, I fear, growing section of our Presbyterian group. Personally I am not at all certain that even if the Mission and China Council recommended an assignment to Cheefoo School of Theology that our Board would act favorably upon the field recommendation; however, the matter being officially before the Board considerable consideration would naturally be given to it. If such recommendation should come through Presbyterian channels on the field I will get in touch with you at once.

With kindest regards, I am,

Sincerely yours,

Handwritten signature
George T. Scott

GTS-WMT
Copy to Dean Charles A. Stanley
" " China Council

**RECEIVED
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MAY 13 1933
JOINT OFFICE**

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Pres. Bd

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

OFFICE OF SECRETARY

May 12, 1933

SHANTUNG

Mr. B. A. Garside,
150 Fifth Avenue,
New York, New York

Re: Presbyterian Board appropriations
for Shantung Christian University

Dear Mr. Garside:

INDEXED

In our telephone conversation a few days ago, concerning the appropriations of the Presbyterian Board for Shantung University, I think we considered the vacancy for Miss Booth from July 1. Of this, we cannot be sure for Miss Booth may not leave the field until July 1. In this case, the vacancy payment would not begin until about August 1; in other words, we consider the time of travel, since the Presbyterian Board pays Miss Booth's travel expenses to the U. S., as part of Miss Booth's term under which she is supported by our Board.

You know, too, that the appropriation of the Presbyterian Board, which has just been made, applies for the year April 1, 1933 through March 31, 1934. It might be that there would be a difference in the appropriation for next year and this would affect the last quarter of your school year. The total Mex. appropriation of the Presbyterian Board for Shantung University, including the Theological School, is \$19,760. so that the \$1,000. under the School of Theology on page 4 of the "NAS" minutes is not in addition to the amount shown on page 3.

Aside from these items, the amounts given in the "NAS" minutes, pages 3 and 4, for the Presbyterian Board, are in accordance with our P resbyterian records.

Sincerely yours,

Frances Graham
China Office.

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

186 FIFTH AVENUE
NEW YORK

MAY 13, 1933

OFFICE OF SECRETARY

SHAWTUNG

INDEXED

Dear Mr. Shawtung:

We are sorry to hear that you are unable to come to the Board's meeting in New York. We understand that you are still in the hospital and that your recovery is slow. We hope that you will be able to return to your home in China soon.

The Board's meeting will be held in New York from July 1st to July 15th. We would like to have you with us, but we understand that it is not possible for you to attend. We will do our best to handle the business of the Board during your absence.

We are sure that you will be able to return to your home in good health. We will keep you informed of the progress of the Board's work.

For your information, the Board's meeting will be held in New York from July 1st to July 15th. We would like to have you with us, but we understand that it is not possible for you to attend. We will do our best to handle the business of the Board during your absence.

The Board's meeting will be held in New York from July 1st to July 15th. We would like to have you with us, but we understand that it is not possible for you to attend. We will do our best to handle the business of the Board during your absence.

The Board's meeting will be held in New York from July 1st to July 15th. We would like to have you with us, but we understand that it is not possible for you to attend. We will do our best to handle the business of the Board during your absence.

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Presb. Bd

INDEXED

SHANTUNG

Dr. Scott

Shantung Christian University

May 18, 1953.

Dr. George T. Scott
156 Fifth Avenue
New York City

My dear Dr. Scott:

Let me acknowledge receipt of your letter of May 11th commenting on the request from Cheeloc for the appointment of Miss Vance to the staff of the School of Theology.

We note your comments as to the necessity of receiving word from the Shantung Mission and China Council of the Presbyterians Board before your Board takes any official action on the matter. While this is an illustration of the complexity of the machinery Cheeloc must set in motion before any result can be accomplished, we recognize the necessity for the procedure you have outlined. I hope Dr. Stanley and the other administrative officers of the University have already recognized the necessity for this procedure, and have made their requests to the proper missionary bodies in China. If these steps were taken by the University at about the same time that Dr. Stanley wrote to our office, you should be receiving word from Shantung within the near future.

I note that you have sent a copy of your letter to Dr. Stanley. I am writing him at this time, and am enclosing a copy of this letter.

Very sincerely yours,

B. A. Garside

BAG:PW

Copy - Dean Stanley

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Inst. Bd.

SHANTUNG

Cheeloo

June 22, 1953

Dr. E. M. Dodd,
156 Fifth Avenue,
New York City.

My dear Dr. Dodd,

In line with our telephone conversation of a few days ago, I am enclosing herewith a copy of recent Medical Faculty meetings at Cheeloo together with a personal letter from Dr. Heinburger.

Today I had a note from Dr. Annie V. Scott in which she urges a meeting of our medical men on the Cheeloo Governors during the first week in July.

Our Cheeloo problems seem to demand the services of a psychiatrist as well as a hospital architect.

Cordially,

B. A. Garside

BAG:G

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SHANTUNG

Pres. Bd.

August 5, 1933

Miss Ruth Elliott
186 Fifth Avenue
New York City

Dear Miss Elliott:

Your letter of August 4th addressed to Mr. Garside relative to the Marden Memorial came to hand this morning.

Mr. Garside left on his vacation last evening and pending his return and further action on his part, I may say that not a great deal of progress has been made toward erecting the hospital. Both the British and the North American Sections are willing for the field to proceed; and in order to meet some objections, the British Section has informally suggested that the foundation for the entire unit be laid but only a portion of the building erected which can be maintained without excessive cost.

I have noted to keep you informed of the progress of the project and as soon as any developments occur which will be of interest to you, I am sure that Mr. Garside will communicate with you.

Very cordially yours,

C. A. Coans

Assistant Treasurer

CAR:RC

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Shantung

SHANTUNG

September 27, 1933

Mr. Courtenay H. Fenn
The Board of Foreign Missions
of the Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York, New York

My dear Mr. Fenn:

Let me acknowledge with thanks the receipt of your letter of September 20 quoting the action of the Presbyterian Board on August 23 regarding the evangelical faith of special term teachers engaged directly by the authorities of union colleges.

We will bring this to the attention of the proper bodies in the China Colleges in which the Presbyterian Board is cooperating.

RAG:F

Very sincerely yours,

W. A. Harvick

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Presb. Bd

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

DEPARTMENT FOR SPECIFIC WORK
GEORGE H. TRULL
SECRETARY
MISS RUTH ELLIOTT
ASSISTANT SECRETARY

SHANTUNG

*act 8/5/33
Roc*

August 4, 1933.

Mr. B.A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, N.Y.

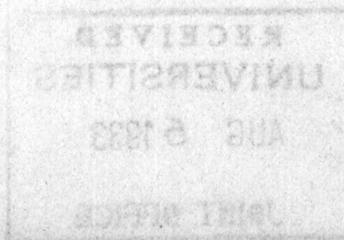
My dear Mr. Garside:

Your good letter of December 27th is still on my desk. Now that seven months have passed, is there any further word about the erection of the hospital in Tsinan? I promise that I shall not bother you every few months about the Murden Memorial. Would it be better to have it understood that you will let me know as soon as there is anything definite to write the donors of the Children's Ward?

Sincerely yours,

Ruth Elliott

RE/BM



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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

DEPARTMENT FOR SPECIFIC WORK
GEORGE H. TRUHL
SECRETARY
NEW YORK OFFICE
PRESBYTERIAN SECRETARIAT

Number 1123

Mr. D. S. Corbridge,
Olin Union University,
150 Fifth Avenue,
New York City, N. Y.

My dear Mr. Corbridge:

Your good letter of October 17th is in my desk. How glad I am to hear that you have been in the hospital in Detroit. I promise that I shall not bother you over the matter until you are well again.

I understand that you will let me know as soon as there is any

change in the date of the donors of the Children's War

Sincerely yours,

HRM

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original in Nanking files

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SHANTUNG

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
185 FIFTH AVENUE
NEW YORK

September 20, 1933

To the Governing Bodies of all Union
Colleges in which the Presbyterian Board
of Foreign Missions (U.S.A.) cooperates.

ac 9/26/33

Dear Friends:

The Presbyterian Board of Foreign Missions, at a meeting on August 23, 1933, took the following action, which, we think should be brought to the attention of those responsible for the policies of Union Colleges in which we are cooperating:

"In view of questions which have arisen in the case of some special term teachers, it was voted to advise all the colleges of the Board, and also the union institutions in which the Board cooperates, that it is the judgment of the Board that it is indispensable that all special term teachers engaged directly by the authorities of these colleges should, like the short term teachers appointed or endorsed by the Board, be men and women of clear and genuine evangelical faith."

Assuming that this policy will be approved by our partners in these enterprises, we are

Cordially yours,

Courtenay H. Fenn,
Recording Secretary

CHFLFB

University of Nanking
Yenching University
Shantung Christian University

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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

October 23, 1933

ack 10/26

SHANTUNG

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

I am quite sure you understand that my failure to appear at the meeting of the Board of Governors of Shantung University after I had assured you that I would be present had a valid reason, but I want to explain that although early in the month I arranged my calendar so as to be free to attend the Cheeloo meeting, October 17, and was actually in New York on the sixteenth with the intention of attending that meeting, circumstances arose which made it utterly impossible for me to remain in New York for the seventeenth.

Mr. Myron C. Taylor, unfortunately for me, chose the seventeenth as the day on which he expressed the desire to visit Wells College and dine with me in residence. As you know, a word from him is like a royal command, and no meeting, however important, would have justified my declining to be here when Mr. Taylor and his party arrived. I know that it is not necessary to make this lengthy explanation, but I do want you to know how much I regretted missing the meeting on October 17.

I have been counting definitely on remaining for the meeting of the Trustees of Peking University in the afternoon of November 3, and now to my great irritation, I find that the State Association of Deans has its annual meeting in Albany at that time. It is imperative that I attend the meeting, and I therefore shall have to miss the meeting of the Trustees.

I hope things are going well with you and Mrs. Garside and your family.

With hearty personal greetings, I am

Very sincerely yours,

(Mrs. Charles K. Roys)

Charles K. Roys
Dean

MMR/BE

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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

October 23, 1933

SHAWTUNG

Mr. B. A. Garalde
150 Fifth Avenue
New York City

My dear Mr. Garalde:

I am quite sure you understand that my failure to appear at the meeting of the Board of Governors of Shawtung University after I had assured you that I would be present had a valid reason, but I want to explain that although early in the month I arranged my calendar so as to be free to attend the special meeting, October 19, and was actually in New York on the sixteenth with the intention of attending that meeting, circumstances arose which made it utterly impossible for me to remain in New York for the seventeenth.

Mr. Arthur J. Taylor, uncharacteristically for me, chose the seventeenth as the day on which he expressed the desire to visit the College and do a little work in residence. As you know, a week's absence is like a month's absence and no meeting, however important, would have displaced my declining to be here when Mr. Taylor and his party arrived. I know that it is not necessary to state this lengthily explain that, but I do want you to know that I regretted missing the meeting on October 19.

I have been a member of the State Association of Universities since the meeting of the Board of Governors of Shawtung University in the summer of 1929 and I have been a member of the State Association of Universities since that time. I therefore wish to express my

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I hope these few lines will reach you and Mrs. Garalde and your family.

With hearty personal regards, I am

Very sincerely yours,

Charles E. Hoy

Dean

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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

To: Mr. Garside

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10/23/33

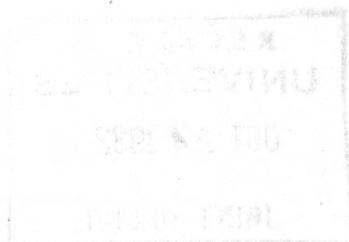
P. S. As I was signing this, your letter of October 21 came to my desk. I should have been very glad indeed to ~~act~~ as a hostess at a table during the luncheon at the Hotel Commodore, November 3, but I shall be obliged to go to the train immediately after the Yenching Committee Meeting and before the luncheon is well under way. I regret sincerely my inability to comply with the request in your letter.

(Mrs. Charles K. Roys)

m m R.

Dean

MMR/BE



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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

10/23/33

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To: Mr. Garfield

P. S. As I was signing this, your letter of October 21
came to my desk. I should have been very glad indeed to
see as a business at a table during the luncheon at the
Hotel Commodore, November 3, but I shall be obliged to
go to the train immediately after the Yearling Committee
meeting and before the luncheon is well under way. I
regret sincerely my inability to comply with the request
in your letter.

(Mrs. Charles K. Roy)

Dean

MR/BE

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COPY

November 7th, 1938

Dear Mr. Liang,

Referring to your verbal request to be allowed to use the Medical School Assembly Hall for some special meetings next Friday, Saturday and Sunday at which it is your purpose to ask Dr. Oliver to address the students I would reply that as all students who wish to avail themselves of the opportunity to listen to Dr. Oliver are entirely at liberty to attend the meetings now being held in the church of the Southern Baptist Mission, it does not seem necessary to have these special gatherings within the University precincts.

Sincerely yours,

Mr. C.H.Liang.

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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

November 9, 1933

ac 11/16/33

SHANTUNG

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

I enclose herewith my check for \$20.00, which I should be glad to have applied to the promotional expenses of the campaign to raise funds for our beloved Chee Loo. I wish I might make the check one-hundred times as large.

It was good to see you and Mrs. Garside and so many China friends at the luncheon for Dr. Wu. I finally gave up the effort to make my train for Albany and attend the convention there and was rewarded because it gave me the opportunity of hearing all of the speeches at the luncheon and meeting many friends, as well as getting in a special session of the Shantung Women's Committee.

With hearty personal greetings to you and Mrs. Garside, I am

Very sincerely yours,

(Mrs. Charles K. Roys)

Dean

MMR/BE

check inc. 20.00

Entered on checkbook
cards. 300

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WELLS COLLEGE
AURORA-ON-CAYUGA NEW YORK
OFFICE OF THE DEAN

November 9, 1933

11/11/33

SHANTUNG

Mr. E. A. Garalde
150 Fifth Avenue
New York City

My dear Mr. Garalde:

I enclose herewith a check for \$20.00, which I should be glad to have applied to the promotional expenses of the campaign to raise funds for our beloved Ohio. I wish I might make the check one hundred times as large.

It was good to see you

and I hope you had a very successful trip at the luncheon for Dr. M. I really gave up the effort to make the train for Albany and attend the convention there and was rewarded because I gave to the opportunity of hearing all of the speeches of the luncheon and meeting many friends, as well as part in a special session of the American Women's Committee.

I am very generally
Greetings to you and Mrs. Garalde, I am

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE
NEW YORK

November 10, 1935

Mr. E. A. Curdick,
156 Fifth Avenue,
New York, New York

copy
Has Property Lease to Shantung Christian
University

Dear Mr. Curdick:

Please find attached herewith a copy of the proposed lease by our Presbyterian Board of Christian University land to the University by which is intended the Board of Governors as incorporated in China. In so much as we have not as yet received the plan of the property involved which is to be erected in line and amount to the lease at the time of the Association, the lease cannot now be executed; you, however, have asked for an annotated copy to send forward with the minutes of the recent (April) Meeting of the Board of Governors.

See
Minutes
of the
Board
of
Governors

Our Presbyterian form of lease follows as closely as possible the form of similar lease by the Baptist Missionary Society of London and variation and a certain amount of generalization substantiated at one point by the fact that we do not know whether the land for the new hospital is in title of our Presbyterian Board; presumably it is as it was purchased from State of the Board's Committee of the North American Section.

Please note that the form of lease which the Presbyterian Board proposes does not include the buildings of the School of Theology with related staff residences or the Anglican chapel, hostel and residences. This is in accordance with what I wrote to Mr. G. S. Wilson on May 4, 1935 to the effect that we believe that "the Governors should have full leases from the the Mission Board for everything at Tientsin which is used for the University; that, if anything is to be included in the Board of Directors on the land, this should be excluded from the lease given by the Governors to the University." There having been no answer from my proposal in that letter, I cannot say the process is agreeable to the groups that created the buildings mentioned in this paragraph. (Mr. Wilson assented to this in his letter of May 31, 1935.)

Referenced to you herewith is Mr. Wilson's letter to you of October 6, 1935 with the attached annotated draft of the Baptist Missionary Society lease.

I am attaching two extra copies of this present letter to you in case you wish to send one to London and one to Tientsin.

What do you suppose is delaying the receipt of the plan from the field? You have asked for it more than once.

Sincerely yours,

(G. T. S.)

George T. Scott.

G.T.S.

0685

Cheeloo

SHANTUNG

October 26, 1933.

Mrs. Charles K. Roys
Wells College
Aurora-on-Cayuga, N. Y.

My dear Mrs. Roys:

Sorry to learn from your letter of October 23rd that you will probably have to hurry off to Albany so early as to miss the China Colleges luncheon. We are glad, however, that you will be able to attend the Yenching College Committee meeting that morning.

We are also calling a brief session of the North American Section of our Cheeloo Governors on November 3rd beginning at 9:00 o'clock sharp in Room 606 of this building. Since Dr. Brown is presiding, we can be sure that the meeting will begin promptly. The chief purpose of the meeting is to begin planning for the promotional work we must undertake in the near future, if Cheeloo is to escape slow starvation. The ladies who expect to attend the Yenching College Committee meeting at 9:30 will probably have to leave before the Cheeloo Governors have finished, but it will be very fine to have you for even half an hour.

The China Colleges luncheon seems to be arousing a great deal of interest and support. Quite a number of our old Cheeloo friends will be in the city that day - the Cassats, Dr. Mosse, (and possibly Mrs. Mosse), Dr. and Mrs. Samuel Cochran, and possibly others.

Very cordially yours,

B. A. Garvide

BAG:PW

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SHANTUNG

Cheeloo University

November 14, 1933

Dr. George T. Scott
156 Fifth Avenue
New York, New York

My dear Dr. Scott:

Let me acknowledge receipt of your letter of November 10th to which you attach the unexecuted draft of the property lease from the Presbyterian Board to Shantung Christian University.

I have sent copies of the letter to Dr. Weir and Mr. Davies, and with both of them, have discussed the remaining steps necessary to the completion of a property lease to the Board of Directors.

I have also repeated my exhortation to the field to send us as promptly as they can, the detailed information we must have before the Presbyterian Board can complete the execution of its lease or the Board of Governors can prepare its lease to the Board of Directors. I do not know what has caused this long delay, since this material should have reached us long ago.

Very sincerely yours,

BA Garndt

BAG:MP

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SHANTUNG

Cheeloo

November 16, 1933

Mrs. Charles K. Roys
Wells College
Aurora-on-Cayuga
New York

My dear Mrs. Roys:

We are very grateful indeed to you for your check for \$20.00, to be applied to the Cheeloo promotional fund. We certainly hope that an hundred-fold harvest will ultimately result from these generous gifts which members of our Cheeloo Board are making to get this work started, though I am afraid that we may have to wait for a while before we can sing that good old hymn, "Bringing in the Sheaves".

We enclose herewith a check for \$38.00 to cover your transportation on the trip to New York for the meetings on November 3. It was very delightful indeed to have you with us.

BAG:F

Very cordially yours,

B. A. Herside

Enc. Check for \$38.00

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THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK
SHANTUNG

OFFICE OF SECRETARY

December 19, 1933

INDEXED

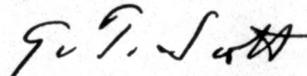
Mr. B. A. Garside, Secretary,
North American Section of Board of Governors
of Shantung Christian University,
150 Fifth Avenue,
New York, New York

Dear Mr. Garside:

Let me inform you that the Presbyterian Board of Missions at its meeting yesterday, December 18, 1933, took action electing Miss Margaret H. Hodge and Mr. John H. Re isner as members of the Board of Governors of Shantung University, Class of 1937, with Miss Helen Kittredge as General Alternate for any Board representative. Miss Hodge is succeeding herself and Mr. Re isner is succeeding Mr. Henry J. Cochran recently resigned. *noted J.V.*

Regarding alternates, the Board took the following minute:
"The Board is informed that an Alternate can probably not function with the powers of a Principal on an organization incorporated in the State of New York. The Board appoints Alternates with a view to assisting certain Boards and their committees where the absences of Principals are necessarily frequent. It is understood that the question of the presence of and the participation by an Alternate in a given meeting is within the discretion of the meeting body; the Board believes that an Alternate might, in the absence of a Principal, helpfully participate without vote and serve as a committee member."

Very sincerely yours,



George T. Scott.

GTS-G

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Very sincerely yours,



George T. Scott.

GTS-G

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